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1 opportunity to participate in the community and economy, and are well
2 sheltered, safe, healthy, and educated.

3 OBJECTIVE 1. Connect Albuquerque's youth to opportunities for
4 education, enrichment, employment, physical activities and recreation to
5 include options for expanding youth programs on the East side. Submit a
6 status report on SharePoint by the fourth quarter FY/21. (Family & Community
7 Services)

8 OBJECTIVE 2. Develop new and preserve existing affordable
9 housing; promote homeownership; and provide fair housing services. Submit
10 a status report on SharePoint by end of FY/21. (Family & Community Services)

11 OBJECTIVE 3. Create a marketing and volunteer recruitment
12 strategy targeting individuals 50 years of age or older, including recent
13 retirees and low-income seniors, to increase the number of volunteers in the
14 Department for innovative opportunities such as addressing senior
15 challenges, promoting age-friendly initiative and utilizing skills and
16 specialized expertise to improve services offered by the Department. Submit a
17 status report on SharePoint by the fourth quarter FY/21. (Senior Affairs)

18 OBJECTIVE 4. Continue to work on the One Albuquerque: Age-
19 Friendly plan by focusing on the eight domains of livability and creating
20 partnerships with a variety of stakeholders, including internal City
21 departments and external businesses and organizations, to improve existing
22 and/or create new age-friendly initiatives. Submit a status report on
23 SharePoint by the fourth quarter FY/21. (Senior Affairs)

24 PUBLIC SAFETY GOAL: The public is safe and secure, and shares
25 responsibility for maintaining a safe environment.

26 OBJECTIVE 1. Implement an internal mental health and wellness
27 program that addresses the needs of our firefighters. Update SharePoint with
28 status by end of FY/21. (Fire)

29 OBJECTIVE 2. Improve the collection, analysis, and sharing of our
30 data to improve response and service to the public. Adding a more robust pre-
31 incident planning software and additional positions to improve our data
32 tracking capabilities will greatly improve our fire and EMS response to the
33 community. Update SharePoint with status by end of FY/21. (Fire)

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1 **OBJECTIVE 3. Implement new positions to meet the growing**
2 **demand of EMS in the community. With additional staffing, our internal quality**
3 **assurance process for EMS will improve. Reorganizing the departments' fiscal**
4 **division will expand our ability to meet the increased demand to support our**
5 **EMS operations. Update SharePoint with status by end of FY/21. (Fire)**

6 **OBJECTIVE 4. Improve the security of the 911 Communications**
7 **Center. This is an essential component of public safety in the City of**
8 **Albuquerque. Update SharePoint with status by end of FY/21. (Fire)**

9 **OBJECTIVE 5. Encourage and inspire our community to become**
10 **more disaster prepared and resilient by providing preparedness education and**
11 **outreach to residents, neighborhoods, nonprofits, faith-based organizations,**
12 **schools, businesses and vulnerable populations, including individuals with**
13 **disabilities and access and functional needs. By enhancing the community**
14 **preparedness and strengthening the support for the traditionally overlooked**
15 **and underserved populations, it supports community-wide equity and**
16 **inclusion priorities. Update SharePoint with status by end of FY/21.**
17 **(Fire/OEM)**

18 **OBJECTIVE 6. Develop Community Emergency Response Teams**
19 **(CERT) to augment City resilience. The CERT program promotes community**
20 **preparedness and is OEM's most publicly-facing program with over 200 active**
21 **volunteers that cover all four quadrants of the City. CERT volunteers are**
22 **actively used to supplement the City's emergency response efforts. Priorities**
23 **for this objective include 1) developing, implementing and following**
24 **consistent standards throughout Albuquerque CERT; 2) expanding the**
25 **number of trained and active CERTs in Albuquerque to 400 (5-year goal); 3)**
26 **developing and maintaining CERT skills; and 4) increasing awareness of the**
27 **value of CERT and ensuring continued funding of the CERT program. Update**
28 **SharePoint with status by end of FY/21. (Fire/OEM)**

29 **OBJECTIVE 7. Continue to develop and maintain comprehensive**
30 **emergency management plans and documents. Through this goal, OEM will**
31 **focus on collaborative planning, participate in regional efforts, and use an**
32 **equity framework to inform resilience planning and prepare historically**
33 **underserved communities more effectively for disasters through**

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1 neighborhood led efforts. Priorities are to ensure that all plans are kept up-to-
2 date to conform to relevant national standards and local priorities, concise,
3 and actionable. Update SharePoint with status by end of FY/21. (Fire/OEM)

4 **OBJECTIVE 8. Advance Emergency Operations Center (EOC)**
5 readiness and response by 1) investing in training and exercises that
6 strengthen skills for EOC personnel to respond to the needs of residents
7 during disasters; 2) enhancing the City's emergency management facilities,
8 equipment, communication and data systems and supplies to ensure the City
9 is prepared to address the needs of any natural or human-caused emergency
10 or disaster; and 3) strengthening Joint Information Center (JIC) and
11 emergency public information and warning capabilities so that the entire
12 community has ample access to emergency information and instructions.

13 Update SharePoint with status by end of FY/21. (Fire/OEM)

14 **OBJECTIVE 9. One hundred percent of all offense and incident**
15 reports will be entered into the Records Management System within 60 days.

16 Update SharePoint with status by end of FY/21. (Police - Administrative
17 Support)

18 **OBJECTIVE 10. Increase overall operational compliance rate with**
19 the Department of Justice Court-Approved Settlement Agreement (CASA) to
20 68%. Update SharePoint with status by end of FY/21. (Police – Professional
21 Accountability)

22 **OBJECTIVE 11. APD Crime Lab will reduce its Violent Crimes and**
23 Property Crimes Forensic Backlog by 35%. Update SharePoint with status by
24 end of FY/21. (Police -Investigative Services)

25 **OBJECTIVE 12. The RTCC will provide data driven policing**
26 visualization tools/dashboards to all six area commands. Update SharePoint
27 with status by end of FY/21. (Police -Investigative Services)

28 **OBJECTIVE 13. By the end of FY/21, APD will recruit 100 sworn**
29 officers. Update SharePoint with status by end of FY/21. (Police -
30 Neighborhood Policing)

31 **OBJECTIVE 14. Work on the implementation of a Benchmark**
32 Management System, an analytics-based law enforcement management and
33 early intervention software solution. By the end of FY/21, APD will finalize and

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1 incorporate the officer performance evaluation dimension for all sworn ranks,
2 within the Benchmark system. APD will update the SharePoint site with a
3 status report by the end of FY/21.

4 OBJECTIVE 15. By the end of FY/21, APD will reduce gun violence
5 by increasing its overall criminal clearance rate of shootings with injuries by
6 10% compared to the previous fiscal year. APD will update the SharePoint site
7 with a status report by the end of FY/21.

8 PUBLIC INFRASTRUCTURE. The community is adequately and efficiently
9 served with well planned, coordinated, and maintained infrastructure.

10 OBJECTIVE 1. McMahon from Rockcliff to Kayenta under design by
11 the second quarter of FY/21. Update SharePoint with status by end of FY/21.
12 (Municipal Development - Engineering)

13 SUSTAINABLE COMMUNITY DEVELOPMENT. Communities throughout
14 Albuquerque are livable, sustainable and vital.

15 OBJECTIVE 1. In coordination with Municipal Development (DMD),
16 Cultural Services will complete construction of the International District
17 Library by June 30, 2021. Update SharePoint with status by end of FY/21.
18 (Cultural Services - Library)

19 OBJECTIVE 2. Complete the renovation of the indoor track to
20 continue to host world class track meets with athletes from around the world.
21 Update SharePoint with status by end of FY/21. (Parks)

22 OBJECTIVE 3. Develop a nature play area and on-going
23 programming. Update SharePoint with status by end of FY/21. (Parks)

24 ENVIRONMENTAL PROTECTION. Protect Albuquerque's natural
25 environments – its mountains, river, bosque, volcanoes, arroyos, air and
26 water.

27 OBJECTIVE 1. Parks Forestry Crew will plant 225 trees to help
28 improve overall tree canopy in Albuquerque. Update SharePoint with status by
29 end of FY/21. (Parks)

30 OBJECTIVE 2. Conduct a litter index survey in spring of 2020 as a
31 follow up to the fall 2019 study. The purpose of this survey is to show the
32 impact the Clean and Green Retail Ordinance has had on our City pre and post
33 ordinance implementation. Update SharePoint with a status report by end of

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1 FY/21. (Solid Waste)

2 OBJECTIVE 3. Work with The Recycling Partnership to reduce
3 recycling contamination at the Citywide drop off sites through the
4 implementation of a behavior change education campaign. Update SharePoint
5 with status by end of FY/21. (Solid Waste)

6 ECONOMIC VITALITY. The economy is vital, diverse, inclusive, equitable,
7 sustainable and works for all people.

8 OBJECTIVE 1. Work in collaboration with Air Force Research
9 Laboratory (AFRL) and regional partners to develop and implement program
10 to recruit Directed Energy and Commercial Space companies to Albuquerque
11 and the Sunport Investment District. Update SharePoint with the status by the
12 end of the fourth quarter of FY/21. (Economic Development)

13 OBJECTIVE 2. Develop and implement an ongoing calendar of
14 events / programming and office hours for various City Departments at the
15 Small Business Office to serve small, minority, and women-owned business
16 enterprises. Update SharePoint with the status by the end of the fourth quarter
17 of FY/21. (Economic Development)

18 COMMUNITY AND CULTURAL ENGAGEMENT. Residents are engaged in
19 Albuquerque’s community and culture.

20 OBJECTIVE 1. Albuquerque Museum will open the Frida and Diego
21 traveling exhibit to the public in February 2021. Update SharePoint with status
22 by end of FY/21. (Cultural Services - Museum)

23 OBJECTIVE 2. In coordination with Municipal Development (DMD),
24 Cultural Services will complete construction of the Heritage Farm expansion
25 by June 2021. Update SharePoint with status by end of FY/21. (Cultural
26 Services - BioPark)

27 OBJECTIVE 3. The Balloon Museum will open a new, interactive
28 exhibit by June 2021. Update SharePoint with status by end of FY/21. (Cultural
29 Services- Balloon Museum)

30 GOVERNMENTAL EXCELLENCE and EFFECTIVENESS. Government is
31 ethical, transparent, and responsive to its citizens. Every element of
32 government contributes effectively to meeting public needs.

33 OBJECTIVE 1. Modernize the city RFP process to enable

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1 Departments to procure needed products and services in a fair and
2 transparent way that is fast and as easy as possible for both vendors and
3 Departments. Update SharePoint with status by end of FY/21. (DFAS-
4 Purchasing)

5 OBJECTIVE 2. Loss Prevention will provide Safety Incentive
6 Program information along with the annual OSHA report to department
7 directors. Update SharePoint with status by end of FY/21. (DFAS-Risk)

8 OBJECTIVE 3. Loss Prevention will implement new high tech
9 video/interactive classes for employee safety training. This would help with
10 engaging employees in safety training. Update SharePoint with status by end
11 of FY/21. (DFAS - Risk)

12 OBJECTIVE 4. Install a system for managing Certificates of
13 Insurance for City contracts. Update SharePoint with status by end of FY/21.
14 (DFAS - Risk)

15 OBJECTIVE 5. Implement an electronic interface between Medcor
16 and Origami to have an electronic feed of incident information from Medcor to
17 Origami, which will reduce manual input and prevent input errors. Update
18 SharePoint with status by end of FY/21. (DFAS - Risk)

19 OBJECTIVE 6. Relocate Employee Health Center (EHC) once
20 Bernalillo County and/or ABCWUA vacate City Hall. Look at moving EHC and
21 bringing in services like physical therapy that are now outsourced, adding
22 more exam rooms. This will help reduce WC claim costs and help employees
23 meet their maximum medical improvement more quickly enabling them to
24 return to work timely. It will also reduce the wait times for employees and
25 improve the yearly physical process for AFR and APD. Update SharePoint with
26 status by end of FY/21. (DFAS - Risk)

27 OBJECTIVE 7. Complete projects that support sustainability goals.
28 Projects include: exhaust system at Civic Plaza Parking and Southwest
29 Broadway Cultural center lighting retrofit. Update SharePoint with status by
30 end of FY/21. (Municipal Development - Facilities)

31 OBJECTIVE 8. Begin planning capital improvements with Facility
32 Condition Assessments, develop practical plan to maintain and update
33 facilities. Projects include- Boiler replacement and air handling units at

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1 Isotopes Stadium, HVAC improvements at Plaza Del Sol, chiller replacement at
2 APD main, roofing replacements, and work in conjunction with energy section
3 to achieve both facilities and energy conservation goals. Update SharePoint
4 with status by end of FY/21. (Municipal Development - Facilities)

5 OBJECTIVE 9. Collaboration by the HR Employment Testing
6 Division and AFR Subject-Matter Experts (SMEs), selected by the AFR Chief,
7 on the development and validation of the Cadet Entrance Examination.
8 Anticipated completion date is March 2021. Update SharePoint with status by
9 end of FY/21. (Human Resources)

10 OBJECTIVE 10. Increase education, awareness and participation in
11 Better Health wellness programs such as Full Plate Living, Run for the Zoo,
12 and Diabetic Prevention Cooking classes. Once campaigns have completed,
13 asses and survey participants for areas of improvement. Update SharePoint
14 with status by end of FY/21. (Human Resources)

15 OBJECTIVE 11. Ensure that the City complies with the provisions of
16 Inspection of Public Records Act and process requests in an efficient manner.
17 Update SharePoint with status by end of FY/21. (Office of the City Clerk)

18 OBJECTIVE 12. Implement and manage a fair and inclusive public
19 finance program. Update SharePoint with status by end of FY/21. (Office of the
20 City Clerk)

21 OBJECTIVE 13. Conduct hearings under various City Ordinances
22 through its Office of Administrative Hearings. Update SharePoint with status
23 by end of FY/21. (Office of the City Clerk)
24 Section 2. That the Mayor shall submit a report by Goal to the City Council at
25 least semi-annually summarizing the progress made toward implementation of
26 all the one-year objectives and that any report called for in this resolution shall
27 be in the form of an Executive Communication from the Mayor to the City
28 Council, unless otherwise specifically noted.