

# CITY of ALBUQUERQUE

## TWENTY THIRD COUNCIL

COUNCIL BILL NO. R-19-118 ENACTMENT NO. \_\_\_\_\_

SPONSORED BY: Isaac Benton, by request

1 RESOLUTION

2 DECLARING THE INTENT OF THE CITY OF ALBUQUERQUE, NEW MEXICO,  
3 SUBJECT TO THE SATISFACTION OF CERTAIN CONDITIONS, TO ISSUE  
4 METROPOLITAN REDEVELOPMENT BONDS IN AN AGGREGATE PRINCIPAL  
5 AMOUNT NOT TO EXCEED \$26,400,000.00 IN CONNECTION WITH THE  
6 ACQUISITION, CONSTRUCTION AND EQUIPPING OF THE MARRIOTT  
7 SPRINGHILL SUITES PROJECT FOR THE PURPOSE OF INDUCING URBAN  
8 HOSPITALITY NM, LLC, OR ITS SUCCESSORS AND ASSIGNS, TO LOCATE  
9 THE PROJECT IN THE CITY AND TO DEVELOP THE PROJECT IN THE CITY AS  
10 DESCRIBED IN THE PROJECT PLAN.

11 WHEREAS, the City of Albuquerque (the "City"), State of New Mexico  
12 (the "State"), is a legally and regularly created, established, organized and  
13 existing municipal corporation of the State; and

14 WHEREAS, pursuant to the Metropolitan Redevelopment Code, Chapter  
15 3, Article 60A, New Mexico Statutes Annotated, 1978 Compilation, as amended  
16 (the "Code"), the City Council (the "Council") of the City is authorized to  
17 acquire metropolitan redevelopment projects to be located within metropolitan  
18 redevelopment areas; and

19 WHEREAS, the City desires to encourage redevelopment, so as to  
20 promote industry and develop trade or other economic activity by inducing  
21 profit or non profit corporations and commercial or business enterprises,  
22 among others, to locate, expand or remain in metropolitan redevelopment  
23 areas, to reduce unemployment and to secure and maintain a balanced and  
24 stable economy in such areas and to promote public health, welfare, safety,  
25 convenience and prosperity; and

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1 WHEREAS, the City has previously designated the area within which the  
2 Project Site (as defined below) and the Project (as defined below) are located  
3 as the Sycamore Metropolitan Redevelopment Area; and

4 WHEREAS, Urban Hospitality NM, LLC, a New Mexico limited liability  
5 company (together with its successors and assigns, the "Company") has  
6 presented to the City a proposal (the "Project Plan") whereby, in accordance  
7 with the Code, the City will acquire certain land comprised of 1101 Central  
8 Ave. SE, Albuquerque, NM 87106, all within the City (the "Project Site"), upon  
9 which renovation, construction and equipping of the Project Site for the  
10 purpose of providing a multifamily residential project and related amenities  
11 will occur (the "Project") in accordance with the Code; and

12 WHEREAS, The Project Plan proposes the issuance by the City of its  
13 Metropolitan Redevelopment Bonds (Marriott Springhill Suites Project) Series  
14 2019 (the "Bonds") under the Code in an aggregate principal amount not to  
15 exceed \$26,400,000.00 to finance all or part of the costs of construction and  
16 equipping of the Project and certain costs in connection with the  
17 authorization, issuance and sale of the Bonds; and

18 WHEREAS, the issuance of the Bonds by the City to finance all or a part  
19 of the Project will constitute one of the inducements relied upon by the  
20 Company to construct and equip the Project in the City; and

21 WHEREAS, the City desires to indicate its intent, subject to the  
22 conditions provided in Section 6 below, to proceed with the issuance of the  
23 Bonds for the financing of the Project pursuant to the terms of an ordinance  
24 (the "Bond Ordinance") to be subsequently considered for approval by the  
25 Council; and

26 WHEREAS, the Albuquerque Development Commission, which acts as  
27 the Metropolitan Development Commission under the provisions of City  
28 Ordinance 12-1985 (the "Commission") held a public hearing on September  
29 20, 2018 on the Project and the issuance of the Bonds, at which hearing  
30 comments from the public were gathered and considered by the Commission;  
31 and

1 WHEREAS, at the conclusion of the public hearing, the Commission  
2 voted to recommend approval of the Project and the issuance of the Bonds to  
3 the Council and approved the Project Plan; and

4 WHEREAS, the City and the Company understand that the adoption of  
5 this resolution shall not obligate the City to issue the Bonds except in full  
6 compliance with the terms of the Bond Ordinance to be adopted by the  
7 Council prior to the issuance of the Bonds and of related bond documents in  
8 form satisfactory to the City to be approved by the Council prior to the  
9 issuance of the Bonds.

10 BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF  
11 ALBUQUERQUE:

12 Section 1. Ratification. All actions (not inconsistent with the provisions  
13 hereof) heretofore taken by the Council, the Commission and the officers and  
14 officials of the City and the Commission, related to the purposes of this  
15 Resolution, are ratified, approved and confirmed.

16 Section 2. Project. The Council has been informed that:

17 a. The location of the Project is 1101 Central Ave. SE Albuquerque, NM  
18 87106 located within the Sycamore Metropolitan Redevelopment Area.

19 b. The Project consists of up to approximately 1.3 acres of land  
20 together with apartment buildings totaling approximately 92,945 square feet,  
21 and related improvements for the purpose of providing hotel space and  
22 associated amenities.

23 c. The maximum aggregate face amount of the obligations to be issued  
24 with respect to the Project is \$26,400,000.00.

25 d. The Project conforms to the requirements of the Sycamore  
26 Metropolitan Redevelopment Plan and the Code. The Project will remediate  
27 blighted conditions and infrastructure, improving the health, safety and  
28 welfare of the public and will encourage economic and commercial growth  
29 within the area.

30 Section 3. Interest on the Bonds not Federally Tax-exempt. The City  
31 understands that the Company does not intend that the Bonds be “qualified  
32 private activity bonds” as that term is defined in the Internal Revenue Code of  
33 1986, as amended.

1           Section 4. Intent to Issue Bonds. In order to promote the local health  
2 and general welfare, safety, convenience and prosperity of the inhabitants of  
3 the City, it is the Council's intent to take all necessary and advisable steps to  
4 effect the issuance of the Bonds, in a principal amount not to exceed  
5 \$26,400,000.00 in order to defray part or all of the costs of the construction  
6 and equipping of the Project, provided that this expression of intent is  
7 conditioned upon the issuance of the Bonds on or before one year from the  
8 date of the adoption of this Resolution, and further provided that issuance of  
9 the Bonds is subject to the conditions described in Section 6 hereof.

10           Section 5. No Pecuniary Liability of the City. The Bonds shall be payable  
11 solely from the revenues of the Project, by the Company, from proceeds of the  
12 Bonds and from investment earning of Bond proceeds, if any. The Bonds shall  
13 not constitute a debt or indebtedness of the City within the meaning of any  
14 provision of limitation of the Constitution or statutes of the State of New  
15 Mexico or the Charter of the City. In addition, if the Bonds are issued, the  
16 Company shall indemnify and hold the City harmless from and against any  
17 liability that may be asserted against the City with respect to the City's  
18 ownership of, or leasehold interest in, the Project or the issuance of the  
19 Bonds. Nothing in this Resolution or in any other instrument shall be  
20 considered as obligating the City to any pecuniary liability or as constituting a  
21 charge upon the general credit of the City or against its general revenues or  
22 its taxing power, it being understood that no costs are to be borne by the City  
23 and that all costs incurred by the City in connection with the issuance and  
24 sale of the Bonds will be promptly reimbursed by the Company.

25           Section 6. Issuance of Bonds Conditioned upon Full Review and  
26 Approval. The issuance of the Bonds and the execution and delivery of any  
27 documents to which the City is a party in connection therewith shall be  
28 subject to, and specifically conditioned upon, a full review of such documents  
29 and the approval and authorization by the Council of the issuance of the  
30 Bonds pursuant to the Bond Ordinance following reasonable public notice of  
31 the time, date and place of the Council's public hearing relating to adoption of  
32 the Bond Ordinance. In connection with this Resolution, the Council has been  
33 informed that the Company has expressed its understanding that a failure or

1 refusal of the Council, however arising, to adopt the Bond Ordinance will have  
2 the effect of voiding any benefits to the Company under the Code.

3 Section 7. Authorized Actions. The Mayor and other appropriate City  
4 officials are hereby authorized and empowered to take such steps and to do  
5 such things as may be necessary to achieve the purposes of this Resolution.

6 Section 8. Severance Clause. If any section, paragraph, clause or  
7 provision of this resolution shall for any reason be held to be invalid or  
8 unenforceable, the invalidity or unenforceability of such section, paragraph,  
9 clause or provision shall not affect any of the remaining provisions of this  
10 Resolution.

11 Section 9. Headings. Titles of the sections in this Resolution are included  
12 for convenience only and shall not be construed as modifying the test.

13 Section 10. Repealer. All orders and resolutions, or parts thereof, in  
14 conflict with this Resolution are hereby repealed; however, this repealer shall  
15 not be construed to revive any order, resolution or part thereof, heretofore  
16 repealed.

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**CITY OF ALBUQUERQUE**  
**Albuquerque, New Mexico**  
**Office of the Mayor**

Mayor Timothy M. Keller

**INTER-OFFICE MEMORANDUM**

10/23/2018

**TO:** Ken Sanchez, President, City Council

**FROM:** Timothy M. Keller, Mayor 

**SUBJECT:** Request for the issuance of metropolitan redevelopment bonds to Urban Hospitality NM, LLC


The City's Metropolitan Redevelopment Agency received an application from Urban Hospitality NM, LLC ("Applicant") for the issuance of up to \$26.4 million in metropolitan redevelopment bonds for a private redevelopment project located in Sycamore Metropolitan Redevelopment Area. The project site has an address of 1101 Central Avenue NE Albuquerque, NM 87106. The project is one phase of a larger master planned redevelopment known as The Highlands. The Applicant is requesting the issuance of the bonds for the sole purpose of the 7 year tax abatement mechanism that the bonds provide to the property owner. With the approval and issuances of the MRB, the estimated annual amount of property taxes abated on the project would be \$452,953.00 for a term of 7 years. The 7 year cumulative value of the abated taxes is estimated to be \$3,170,671.00. Following the 7 year abatement period, the estimated annual amount of property taxes that will be due from the project is \$456,381.00. There is no financial obligation on the part of the City in regard to the bonds, and they have no impact on the City's credit/bond ratings. The Applicant is responsible for all payments and liabilities associated with the bond debt.

On October 18, 2018 the Albuquerque Development Commission ("ADC") reviewed the application. The ADC recommended to the City Council APPROVAL of the issuance of up to \$26.4 million in metropolitan redevelopment bonds to the applicant.

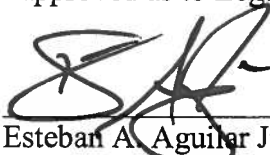
This application is forwarded to City Council for approval.

TITLE/SUBJECT OF LEGISLATION: Request for the issuance of metropolitan redevelopment bonds to Urban Hospitality NM, LLC

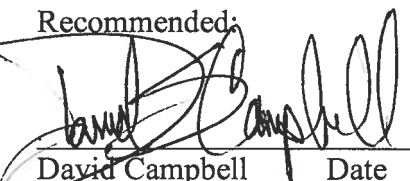
Approved:

 1/4/18  
\_\_\_\_\_  
Sarita Nair Date  
Chief Administrative Officer

Approved as to Legal Form:

 11-6-18  
\_\_\_\_\_  
Esteban A. Aguilar Jr. Date  
City Attorney

Recommended:

 10/24/18  
\_\_\_\_\_  
David Campbell Date  
Planning Department Director

## **Cover Analysis**

### **MRB 18-3**

#### **1. What is it?**

This is a resolution declaring the City's intent, subject to satisfaction of certain conditions, to authorize the issuance and sale for metropolitan redevelopment bonds in an amount not to exceed \$26,400,000 for the Marriott Springhill Suites Project that is being completed by Urban Hospitality NM, LLC.

#### **2. What will this piece of legislation do?**

Urban Hospitality NM, LLC is requesting the issuance of metropolitan redevelopment bonds to aid in the development of a project located in the Sycamore Metropolitan Redevelopment Area. The Project site has a street address of 1101 Central Avenue, NE, Albuquerque, NM 87106. The applicant is requesting the issuance of the bonds for the sole purpose of the 7 year tax abatement mechanism that the bonds provide to the property owner. With the approval and issuances of the MRB, the estimated annual amount of property taxes abated on the project would be \$452,953.00 for a term of 7 years. The 7 year cumulative value of the abated taxes is estimated to be \$3,170,671.00. Following the 7 year abatement period, the estimated annual amount of property taxes that will be due from the project is \$456,381.00. The Albuquerque Development Commission reviewed the project and recommended approval at their meeting on October 18, 2018.

#### **3. Why is this project needed?**

The project, once completed, will convert a vacant 1.23 acre site with frontage along Central Avenue into a 138-room select service hotel. 20 rooms within the hotel will be specifically designated to for use by the Ronal McDonald House Charities of New Mexico. Additionally, as part of the project, the applicant will be constructing a pedestrian skybridge over Central Avenue, directly connecting the Hotel to Presbyterian Hospital, reducing the distance required to walk between the locations. This project is the one phase in a larger planned development called The Highlands. The larger Highlands redevelopment project will consist of five city blocks. The over \$90 million project, when completed, will include, in addition to the hotel, over 300 units of multi-family housing, an artisanal food market, other retail and restaurant components. This project will convert a vacant, underutilized and blighted property into a positive and contributing site that will bring visitors and economic activity to the area. The project will help to catalyze redevelopment activities in the area and encourage future investment.

According to the City's evaluation criteria, metropolitan redevelopment projects must show a substantial contribution to the area revitalization and redevelopment. The Project will contribute to the goals of the Sycamore Metropolitan Redevelopment Plan by making a private sector investment of approximately \$26.4 million in the area that will bring jobs and economic activity.



**4. How much will this cost and what is the funding source?**

The bonds will be financed by Urban Hospitality NM, LLC through a related affiliate in a “self-funded” transaction. There is no financial obligation on the part of the City in regard to the bonds, and they have no impact on the City’s credit/bond ratings. The applicant is responsible for all payment and liabilities associated with the bond debt.

**5. Is there a revenue source associated with this project? If so, what level of income is projected?**

While there is no revenue source associated specifically with the Resolution, future revenues may accrue to the City in the form of Payment in Lieu of Taxes (PILOT), for a portion of the taxes not abated through the metropolitan redevelopment bonds. Following the 7-year tax abatement period the project will be subject to a significant property tax increase from the currently existing annual baseline amount of \$3,427.00. Following the abatement period, the annual property tax amount generated by the site is estimated to be \$456,381.00.

# FISCAL IMPACT ANALYSIS

TITLE: Metropolitan Redevelopment Bond Application (MRB 18-4)

R: O:  
FUND: 275

DEPT: Planning/MRA

- ☒ [X] No measurable fiscal impact is anticipated, i.e., no impact on fund balance over and above existing appropriations.
- ☐ (If Applicable) The estimated fiscal impact (defined as impact over and above existing appropriations) of this legislation is as follows:

	2019	Fiscal Years 2020	2021	Total
Base Salary/Wages	-	-	-	-
Fringe Benefits at	-	-	-	-
Subtotal Personnel	-	-	-	-
Operating Expenses	-	-	-	-
Property	-	-	-	-
Indirect Costs	-	-	-	-
Total Expenses	\$ -	\$ -	\$ -	\$ -
[X] Estimated revenues not affected				
<input type="checkbox"/> Estimated revenue impact				
Amount of Grant	-	-	-	-
City Cash Match	-	-	-	-
City Inkind Match	-	-	-	-
City IDOH	-	-	-	-
Total Revenue	\$ -	\$ -	\$ -	\$ -

These estimates do not include any adjustment for inflation.

\* Range if not easily quantifiable.

Number of Positions created 0

## COMMENTS ON NON-MONETARY IMPACTS TO COMMUNITY/CITY GOVERNMENT:

The Applicant is requesting a metropolitan redevelopment bond for the sole purpose of the 7 year tax abatement mechanism on improvements made to the property that the MRB provides. There is no financial obligation on the part of the City resulting from the issuance of the bonds. The Applicant is responsible for all payments and liabilities associated with the bond debt. There is no indebtedness on the part of the City.

PREPARED BY:

*Rebbi Dombroski* 10/24/18  
FISCAL MANAGER (date)

APPROVED:

*David Campbell* 10/24/18  
DIRECTOR (date)

REVIEWED BY:

*L. Turrieta* 10/29/18  
EXECUTIVE BUDGET ANALYST (date)  
Lorraine Turrieta

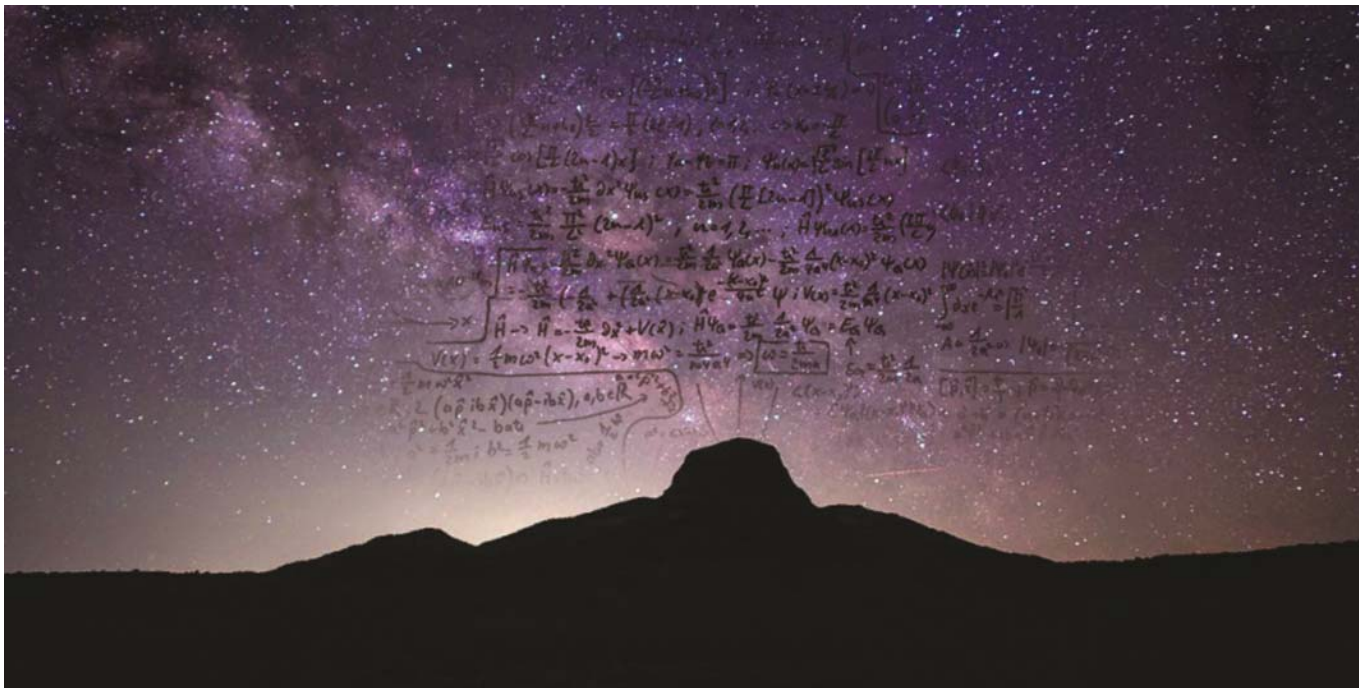
*Gerald E. Romero* 10/31/18  
BUDGET OFFICER (date)  
Gerald E. Romero

*Jacques B. Blair* 10/31/18  
CITY ECONOMIST (date)  
Jacques B. Blair

# Property Tax Analysis of Proposed Marriott Springhill Suites Project

Prepared for Urban Hospitality NM, LLC

Prepared by Julian Baca, M.A.



# Property Tax Analysis of Proposed Marriott Springhill Suites Project

This analysis examines whether the incremental property taxes generated by the proposed Marriott Springhill Suites development are sufficient to cover the expected 7-year tax abatement request made by Urban Hospitality NM, LLC to the City of Albuquerque.<sup>1</sup> This analysis is conducted utilizing a 26-year project period and it is assumed that the current property tax base and tax rate will remain the same during the projection period. The valuation data used in the analysis were provided by Urban Hospitality NM, LLC. Table 1 provides the assessed land value, improvement value, total taxable value, mill rate, and the estimated tax amount due in 2018. This table provides the basis for the BBER estimation of the baseline property tax rate.

Table 1. Assessed Land Value, Improvement Value, Total Taxable Value, Mill Rate and Tax Amount Due (\$-dollars)\*

Property	Assessed Value Land	Taxable Value Land	Assessed Value of Structures	Taxable Value Improvement	Total Assessed Value	Taxable Valuation	Mill Rate	Amount Due
TR 3	208,400	-	5,900	-	214,300	71,426	47.985	3,427

Source: 2018 Notice of Value record provided by Urban Hospitality NM, LLC

\*Estimated tax based on 2018 values and 2017 Mill Rate (New rates not available until mid-October)

According to the Urban Hospitality NM, LLC application, the cost to complete this project is estimated at \$26,400,000. The project consists of a hotel with 118 rooms. Based on current assessed value of the property and the construction cost, the total assessed market value of the property is expected to be \$29,100,000. Urban Hospitality NM, LLC declined to provide BBER income-based valuations of the property after construction and since New Mexico is a “non-disclosure” state, BBER and the City cannot compel the property owner to provide these details. As a result, this analysis uses a simple average of the cost-based and the estimated appraised value provided by Urban Hospitality NM, LLC, which equals \$27,750,000.<sup>2</sup>

Table 2. Estimated Value of Property Following Project Completion (\$-dollars)\*

Cost method:	26,400,000	Estimated Appraisal Value:	29,100,000	<b>Average:</b>	<b>27,750,000</b>
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Source: Urban Hospitality NM, LLC Metropolitan Redevelopment Bond Application

\*As directed by Section 7-36-15 NMSA 1978.

<sup>1</sup> Pursuant to Section 3-60A-13 and Section 3-60A-13.1 NMSA 1978.

<sup>2</sup> Pursuant to Section 7-36-15 NMSA 1978.

## Analysis Results

Table 3 presents an estimated total assessed value and associated taxes with and without the proposed Highlands North project. Our results show that the yearly property tax will increase to \$456,381 (Column 6, Table 3) with net incremental taxes estimated to be \$452,953 (Column 7, Table 3).<sup>3</sup> This tax increment will only materialize after the completion of construction scheduled to occur in December 2019. BBER assumes that the tax abatement will last for seven years starting in tax year 2020 after construction is completed and ending in 2026. The present value of the property tax abatement and net tax increment was estimated using the City's long-term bond rate as the discount rate<sup>4</sup>, which is 2.97%. The cumulative net present value in the last column shows that the net positive gain will start in the sixteenth year. This means that an additional nine years will be needed to recover the cost of the property tax abatement. Following the seven-year abatement period, the estimated overall tax amount due to the City annually would be \$456,381. This is an increase of \$452,953 annually from the baseline amount of \$3,427 that exists currently and prior to the proposed project being constructed. If the project is not developed, the annual property tax amount received by the City would remain at \$3,427.

This analysis was run for a time-period of only 26 years. The realistic lifecycle of the building would be significantly longer, and we expect that this project would continue to contribute at the increased property tax rate throughout its lifespan.

## Assumptions

1. The assessed value of land and improvement and the associated tax rate will remain the same in future.
2. The impact of this construction project on the surrounding properties will be neutral. That means the assessed value of the surrounding properties will be not be impacted by this construction.
3. Since the new building will be used as a hotel for people visiting Albuquerque for short visits, there will not be an added cost (fire, police, school, etc.) to the city because of this construction project. It will not cause an increase in the population in the city of Albuquerque.
4. Although this project may bring some out of state dollars to Albuquerque, which may produce a net positive economic impact for the city, BBER assumes that all the sources of funds for this construction will come from local sources.

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<sup>3</sup> Pursuant to Section 3-60A-13 NMSA 1978. The estimated tax is determined using the full 2017 mill rate of 47.985 for commercial/non-residential real estate in Albuquerque, which includes mill rates levied for the State (1.360), County (12.224), City (11.52), Schools (11.329), CNM (4.000), UNMH (6.400), AMAFCA (1.152).

<sup>4</sup> As of September 12, 2018 and assumes no market fluctuations (Source: Albuquerque Treasurer/RBC Capital Markets, LLC)

Table 3. Property Tax With and Without Highlands North Project, Incremental Tax, Present Value of City Tax Abatement and Net Tax Increment, and Cumulative Net Present Value by Year (\$-dollars)

Year	Property Tax Without Improvement			Property Tax With Improvement			Incremental Tax	Tax Abatement	Net Tax Increment	Present Value of Tax Abatement	Present Value of Net Tax Increment	Cumulative Net Present Value (47.985 mills)
	Total Assessed Value 1	Total Taxable Value 2	Tax Amount 3	Total Assessed Value <sup>1</sup> 4	Total Taxable Value 5	Tax Amount 6						
Year 1	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	(452,953)	-	(452,953)	-	(452,953)
Year 2	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	(452,953)	-	(439,888)	-	(892,842)
Year 3	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	(452,953)	-	(427,201)	-	(1,320,042)
Year 4	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	(452,953)	-	(414,879)	-	(1,734,921)
Year 5	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	(452,953)	-	(402,912)	-	(2,137,833)
Year 6	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	(452,953)	-	(391,291)	-	(2,529,124)
Year 7	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	(452,953)	-	(380,005)	-	(2,909,129)
Year 8	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	369,044	(2,540,085)
Year 9	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	358,400	(2,181,685)
Year 10	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	348,062	(1,833,623)
Year 11	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	338,023	(1,495,600)
Year 12	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	328,273	(1,167,327)
Year 13	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	318,805	(848,522)
Year 14	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	309,609	(538,913)
Year 15	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	300,679	(238,233)
Year 16	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	292,007	53,773
Year 17	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	283,584	337,357
Year 18	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	275,405	612,762
Year 19	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	267,461	880,223
Year 20	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	259,747	1,139,969
Year 21	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	252,255	1,392,224
Year 22	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	244,979	1,637,203
Year 23	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	237,913	1,875,115
Year 24	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	231,050	2,106,166
Year 25	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	224,386	2,330,552
Year 26	208,400	71,426	3,427	27,750,000	9,510,900	456,381	452,953	-	452,953	-	217,914	2,548,466

<sup>1</sup>Total assessed value is based on simple average of estimated MV and Cost Method of valuation.

Source: BBER estimation based on data provided by Urban Hospitality NM, LLC

## **ALBUQUERQUE DEVELOPMENT COMMISSION**

**October 18, 2018**

### **MRB-18-4    Marriott Springhill Suites**

**REQUEST:**    Approval of the issuance and sale of metropolitan redevelopment bonds in an amount not to exceed \$26,400,000 is requested for the Marriott Springhill Suites Project.

### **METROPOLITAN REDEVELOPMENT BOND PROJECT CRITERIA**

The overriding criterion for all metropolitan redevelopment bond projects is the benefit to the metropolitan redevelopment area in which the project is located. The benefits should help to further the goals outlined in the metropolitan redevelopment plan for the area.

### **PROJECT SUMMARY:**

Urban Hospitality NM, LLC (“Applicant”) is requesting the issuance of metropolitan redevelopment bonds (“MRB” or “MRB’s”) to aid in the development of a hotel and hospitality project (“Project”, “Hotel” or “Marriott Springhill Suites”). The Project is located within the boundary of the Sycamore Metropolitan Redevelopment Area (“MR Area” or “Area”), making it eligible for the issuance of MRB’s. A map of the MR Area and the specific Project location can be seen in the application package, attached as Exhibit A.

The Applicant is a partnership between two local real estate developers, Titan Development and Maestas Development Group.

The existing site is approximately 1.23 acres in size and is one part of a larger 12 acre redevelopment project called The Highlands. The Highlands project, once completed, will consist of 5 city blocks and include over 300 units of multi-family housing, an artisanal food market, retail and restaurant components and a hotel. The completed Highlands project will help to transform this currently blighted area into a vibrant mixed-use community and will work to catalyze additional investment and activity in and around the area.

Marriott Springhill Suites will be a 118-room select service hotel, with an additional 20- rooms specifically designated for use by the Ronald McDonald House Charities of New Mexico (“RMHC-NM”).

As part of the Project, the Applicant will be constructing a skybridge over Central Avenue, directly connecting the Marriott Springhill Suites to Presbyterian Hospital. The skybridge will

provide direct access to the hospital from the Project and reduce to distance required to walk between the two locations.

It is estimated that 123 full-time equivalent jobs will be created for the construction of the Project over a 12 month timeframe. Following construction, it is estimated that 50-58 full-time equivalent jobs will be created for the operation and management of the Marriott Springhill Suits and the RMHC-NM.

The existing annual property tax amount due on the property, identified as the baseline tax amount due on the property prior to construction is \$3,427.00. The Applicant will continue to pay the baseline amount throughout the 7 year abatement period. Following completion of the Project, the increased property tax amount is estimated to be \$456,381.00. With the approval and issuance of the MRB, the estimated annual amount of the property tax abated on the project would be \$452,953.00 for a term of 7 years. The 7 year cumulative net present value of the total abated taxes is estimated to be \$3,170,671.00. Following the 7 year abatement period, the estimated annual amount of property taxes that will be due from the Project is \$456,381.00. A full property tax analysis of the project, performed by the University of New Mexico's Bureau of Business & Economic Research, is attached to this report.

There is no financial obligation on the part of the City resulting from the issuance of the bonds. The Applicant is responsible for all payments and liabilities associated with the bond debt.

**There is no indebtedness on the part of the City.**

In addition to the anticipated funds from the issuance of the MRB and the associated tax abatement savings, the Project is being funded with private equity and commercial financing.

Metropolitan Redevelopment Bonds carry maximum property tax abatement of seven years, and only on the net improvements to the property. The existing valuation of the property would remain on the tax rolls during and after the seven-year period.

There have been a number of projects in Metropolitan Redevelopment Areas that have received a variety of incentives, including on occasion direct capital investment by the City, with the goal of encouraging the development of projects in those areas. The designation of Metropolitan Redevelopment Areas and the use of such incentives in those areas are designed to encourage growth and investment in areas where existing market forces inhibit revitalization efforts. It is the intent of these efforts to not only benefit the immediate area, but the larger community as a whole from the increased activity and catalytic potential of such initiatives. The proposed Project does not require any capital investment by the City and is not asking for municipal financing. The sole purpose of the requested MRB is to provide limited tax abatement for a period of not more than seven years.

The full project plan and application are attached as Exhibit A.



## **SYCAMORE METROPOLITAN REDEVELOPMENT AREA**

The Sycamore Metropolitan Redevelopment Area designation was created to address issues of slum and blight that exist in the one of the city's oldest and most centrally located communities.

The MR Plan identified several needs and community problems that needed to be addressed, including: commercial needs, residential needs, physical improvement needs, and social service needs. Throughout the Plan, mixed-use and infill development are encouraged.

The three objectives of the Sycamore Metropolitan Redevelopment Plan are:

1. To improve the existing "mixed-use" characteristics of the area by encouraging compatible relationships between related uses and buffering incompatible uses.
2. To improve pedestrian, transit and bicycle circulation by providing better internal connections within the neighborhood and improving connections to nearby urban centers.
3. To prevent neighborhood decline by stimulating private reinvestment, while providing sufficient controls and guidance to ensure mutually beneficial relationships between existing and new development.

## **MRB PROJECT CRITERIA**

### **I. LAND USE, PLANNING AND DESIGN ELEMENTS**

#### **1. PLAN AND ZONING**

*Is the present zoning appropriate, or would a change be needed to fit the City's zoning policies? Does the project meet the policies outlined in any existing Area, Metropolitan Redevelopment, and/or Comprehensive Plans? Projects must conform with all adopted City plans and policies.*

The Project is located in the Sycamore Metropolitan Redevelopment Area and has an address of 1101 Central Ave. NE Albuquerque, NM 87106. The Project site is specifically located on 1.23 acres on the northeast corner of the intersection of Central Avenue and Mulberry Street NE. The Project is one part of a larger master planned redevelopment project known as The Highlands.

The site has an approved Site Plan for Building Permit that was approved in February 2017 by the City's Environmental Planning Commission. The existing zoning on the site is MX-M

(Mixed-use, Moderate intensity). Per the City's Integrated Development Ordinance, MX-M zoning has the following purpose: *The purpose of the MX-M zone district is to provide for a wide array of moderate-intensity retail, commercial, institutional and moderate-density residential uses, with taller, multi-story buildings encouraged in Centers and Corridors.*

## 2. LAND USE

*Will the proposed use make a positive contribution to the Albuquerque economy and the immediate neighborhood? Will it generate high levels of air, noise, or waste pollution, or traffic congestion? Projects must improve the economy without disrupting local areas or creating unacceptable conditions.*

Once completed, the Project will bring a new hospitality component to the City's core and along a major transit corridor. Located near multiple employment and activity centers and within walking distance to major transit lines, including the Albuquerque Rapid Transit bus line, the Project will provide new hotel and hospitality space in one of the most centrally located parts of the city. The Project will help to provide a higher level of density and commercial uses along one of the city's major transit corridors. The Project is not anticipated to create excessive levels of air, noise or waste pollution.

## 3. INFILL

*Does the project location allow use of existing infrastructure, or will project demand substantial infrastructure extension or replacement? Projects should not require substantial City costs for infrastructure unless applicants and the City can agree on cost sharing.*

The Project is located in an established part of the city that has not seen new development activity in some time. It is located along the north side of Central Avenue and roughly equal distance between the University of New Mexico Main Campus and Downtown Albuquerque. The Project's proximity to the Central Ave. transit corridor, as well as Interstate-25 and Interstate-40, allow it provide easy access to public transit, major employment centers and entertainment locations. Because the location of the Project is an infill site, it will be able to access and use existing infrastructure and services and not create the additional environmental impact of constructing new utility service to a previously undeveloped area. The infill location of the Project, along with future development plans for the full Highlands project, will increase the density of the area with a mix of uses that will encourage walkability and alternative transit options for residents and visitors alike.

## 4. DESIGN AND CONSERVATION

*Are the scale and general design of the project appropriate to the area? Will the project renovate or expand existing facilities? If in a historic building, will the project follow*

*preservation guidelines? Project design should be appropriate to the area. Project must conform to adopted City plans.*

The Project is located in an established part of the city and as such will take advantage of and help upgrade many existing utility and infrastructure services, reducing the environmental impacts of developing a similar project on a site outside of the developed portion of the city. Guests staying at the Hotel will be able to access alternative modes of transportation and public transit, given its central location, thus reducing traffic in the area the environmental impact of added vehicles. The landscape design will include only native and adapted drought-tolerant plants, as well as a highly efficient irrigation system. Potable water within the building will be reduced by the use of low-flow plumbing fixtures throughout the hotel. The building has been designed with energy-efficient strategies in mind, including: a well-insulated building envelope, windows specified to minimize solar heat gain, high albedo roofing, high efficient water heaters and mechanical units, LED lighting throughout and energy management systems at the Hotel guestrooms.

The Project would meet the criteria for LEED Silver designation; however the designation will not be pursued.

## 5. DEMOLITION

*Does the project involve demolition of viable buildings? Does it involve the demolition of identified historic properties? Demolition of viable buildings should be avoided; demolition of historic properties must not occur unless the project can show no alternatives and exceptional long-range benefits to the community.*

As part of the larger Highlands redevelopment project, over 30 structures needed to be removed and have asbestos abated. Many of the removed structures were dilapidated and became nuisance and safety issues for the surrounding neighborhood. The vacant buildings encouraged squatters, crime and drug use in the area. Many of the buildings were not viable and uninhabitable. In order to redevelop the site, the buildings needed to be removed.

## 6. RELOCATION

*Does the project require the relocation of individuals or businesses? Relocation should be avoided. If relocation is necessary, the applicant should assist in finding new housing or business locations.*

No relocation of any homes or other businesses will be involved in the project.

No individuals, families or business will be displaced by the development of the Project. The structures that were demolished throughout the Highlands project site were previously vacated and demolished due to vagrancy and crime in the area.

## **II. REMOVAL OF BLIGHTED CONDITIONS**

*Will the project help to address the slumlike or blighted conditions of the Metropolitan Redevelopment Area? How will the project improve the area and what positive benefits to the area can be expected once the project is completed? The goal of MR projects is to improve the overall conditions of the area.*

### **1. REDEVELOPMENT**

According to the City's evaluation criteria, Metropolitan Redevelopment Projects must show a substantial contribution to area revitalization and redevelopment.

The Sycamore Metropolitan Redevelopment Area has a need for new commercial activity and investment. The development of the Project will bring a new commercial business and hospitality use to the area and help to spur additional investment and activity in the area and along the Central Avenue corridor.

The new jobs that will be created because of the development of the Project will help contribute to the economic environment and tax base of the area. The jobs created will be dispersed across multiple sectors and income levels.

### **2. CONTRIBUTION TO THE GOALS OF THE MR PLAN**

The Sycamore MR Plan identifies several actions and goals for the improvement of the area and the removal of blighted conditions. The Plan addresses a need for commercial business activity in the area due to the low levels of commercial activity that currently exist. The Area has seen little commercial development and is currently made up of vacant and underperforming space. The development of the Project will show a sizable private sector investment in the Area and will build off the recent public sector investment in the Albuquerque Rapid Transit project. The Hotel will show a new viability in the commercial marketplace and catalyze additional activity and provide neighborhood commercial uses.

*As stated in the Plan: the intent of the Sycamore Plan is to encourage more compatible relationships between uses...For Central Avenue, the basic redevelopment intent is to upgrade commercial uses, some of which presently have a negative effect on both the neighborhood immediately to the north and the Hospital. The Central Avenue Redevelopment Area is proposed to become oriented to the neighborhood, both in terms of providing support and commercial services to the residential area immediately to the north and in the terms of providing ancillary services to the Hospital and its employees.*

The Project will bring new commercial uses to the area along Central Ave. and will help to fill an existing need in the area. The Hotel, along with the greater Highlands development, will catalyze additional redevelopment activities in the area and increase the activity and viability of other commercial business along Central Ave. These businesses will additionally be supported by new residential projects in the area, increasing the density and creating a truly mixed-use community, as is desired by the Plan.

The Plan states: *Public improvements to be undertaken in the area are unintended to enhance its use for pedestrians and make it a more pleasant place to walk...*

As part of the Project, a skybridge will be constructed that will cross above Central Ave. connecting the Hotel to Presbyterian Hospital. This skybridge will not only provide individuals with a safe manner in which to walk between the two, but will also greatly reduce the distance needed to travel from the north side of Central Ave. to the hospital.

Because the Area is located along a major transit line and between two sizable activity centers, the Plan highly encourages the development of inactive infill sites. The Project will transform a currently vacant urban infill site into a contributing and active property. This Project will help to further the objectives of the MR Plan.

Additionally, as part of the implementation of the policies within the Plan, it states that: *The city will actively seek to develop a specific mechanism for the use of redevelopment bonds for new residential development.* The application and issuance of MRB's for redevelopment projects in the Area furthers this goal.

### **III. ECONOMIC BENEFITS**

#### **1. JOBS**

During the construction phase of the Project, it is anticipated that the number of construction related jobs that will be created will be 123 for both trade and management roles.

Following the construction, it is anticipated that 50-58 full-time equivalent jobs will be created for the management and operation of the Project and RMHC-NM. The Hotel is planning to partner with the New Mexico Workforce Connection in order to hire low-income individuals for the new jobs that will be created. It is estimated that of the Hotel employees, 23 of the positions will be for low – income families.

### **IV. PROJECT FEASIBILITY**

## 1. FINANCING AND FEASIBILITY

*Has the applicant presented convincing evidence that the project will generate sufficient cash flow to pay debt service? Alternatively, does the applicant have a firm financing commitment? Projects must show the ability to retire bonds, or evidence that financing has been obtained.*

The Project will be funded privately with conventional financing tools and private equity. The property tax abatement obtained through the issuance of the metropolitan redevelopment bond will be reinvested in the Project's total anticipated cost.

The baseline property tax amount for the Project (prior to any construction activity) is \$3,427.00. The baseline amount will continue to be paid through the duration of the 7-year abatement period. The estimated incremental property tax increase, following construction, will be \$452,953.00. With the approval and issuance of the MRB, the \$452,953.00 represents the annual amount of property taxes that will be abated for a total of 7 years. The cumulative net present value of the total abated taxes is estimated to be \$3,170,671.00. Following the 7 year abatement period, the property tax amount due is estimated to be \$456,381.00 per year.

## 2. COST

*Does the bond amount requested reasonably represent the money required to complete the project? Bond amounts should be no more than that required to complete the project. The project will not be induced for an authorized maximum bond amount larger than the expected bond issue. Be sure to describe the sources of capital that will be used to finance the project.*

Based on staff's review of the project, we find that the bond amount is no more than that required to complete the project. The bond amount, \$26.4 million, is equivalent to the projected increase in assessed value and is no greater than the authorized bond amount.

The total estimated cost of the Project is approximately \$26,400,000

The estimated appraised value of the Project after completion is \$29,100,000

## 3. APPLICANT'S RECORD

*Does the applicant have a good record of completing projects of this or similar type? If an industry company is the applicant, does the company have strong financial backing and experience relevant to this project? The applicant should have a good record with projects of this type, or present convincing evidence that the project will be completed. Substantiation of the applicant's background from financial institutions and local firms is especially useful in establishing the record.*

The development team has a strong track record of developing and managing real estate development projects in the Albuquerque area. Titan has previously completed a variety of

development projects across various market segments in New Mexico and other states. The principals of Titan have been involved in over 10 million square feet of real estate development and have developed over \$2.1 billion of real estate, inclusive of their work at Titan. Maestas Development Group has successfully developed over 50 projects throughout the southwest and Steve Maestas has a history of success in the local real estate industry.

#### 4. EQUITY

*Will the applicants make an equity investment in the project? An equity investment is generally desirable; the Development Commission recognizes that a loan commitment for 100% bond financing may be made based on an applicant's total holdings. In such cases, the Commission will accept a letter of commitment to finance the total project.*

The Project has secured a commitment from New Mexico Bank and Trust to fund the construction loan. The equity has been secured for the Project.

#### 5. MANAGEMENT

*Do the applicants commit to manage, as well as build, the project? Long-range commitment to a project is desirable.*

The Project is a partnership between Titan Development and Maestas Development Group. The design and construction phases of the Project are being managed by Titan. Once completed, the Project operations will be managed by InterMountain Management.

### FINDINGS

1. MRB 18-4 will make a positive impact to the Sycamore Metropolitan Redevelopment Area by making a private sector investment of approximately \$26.4 million into the community. The project will bring new business to an underserved area and be catalyst for future redevelopment.
2. MRB 18-4 furthers the goals of the MR Plan by developing new commercial hospitality business along Central Avenue in the Sycamore Metropolitan Redevelopment Area.
3. MRB 18-4 will help to remove the conditions of slum and blight that exist in the Sycamore Metropolitan Area and convert a vacant site into a property that will make a positive contribution to the neighborhood.

## **STAFF RECOMMENDATIONS**

Based on the application package provided by the Applicant and the above findings, staff recommends approval of MRB 18-4 as proposed.

Prepared by: Matthew Butkus  
Metropolitan Redevelopment Agency



**METROPOLITAN REDEVELOPMENT AGENCY**

600 2<sup>ND</sup> Street NW, 3<sup>rd</sup> Floor, 87102

P.O. Box 1293, Albuquerque, NM 87103

Office (505) 924-3852 Fax (505) 924-3339

**NOTIFICATION OF DECISION**

October 23, 2018

Urban Hospitality NM, LLC  
C/o Josh Rogers, Titan Development  
6300 Riverside Plaza  
Albuquerque, NM 87120

Metropolitan Redevelopment Bond  
MRB 18-4

**PROJECT NAME:**

Marriott Springhill Suites

**LEGAL DESCRIPTION:**

Tract numbered Three-A (3-A) of the Plat of THE HIGHLANDS, TRACTS 2-A AND 3-A, A Replat of Tracts 2 and 3 of The Highlands, Projected Section 21, Township 10 North, Range 3 East, N.M.P.M., Town of Albuquerque Grant, Albuquerque, Bernalillo County, New Mexico, as the same is shown and designated on the Plat thereof, filed in the office of the County Clerk of Bernalillo County, New Mexico on June 21, 2018 in Plat Book 2018C, Page 84.

On October 18, 2018, the Albuquerque Development Commission, voted to recommend **APPROVAL** of the application from Urban Hospitality NM, LLC, for the request of the issuance of metropolitan redevelopment bonds in an amount not to exceed \$26,400,000.

The Albuquerque Development Commission ("ADC"), after its consideration of the presentation and the materials and documentation before it, recommends **APPROVAL** of the metropolitan redevelopment bond application and forwards the request to City Council for review and final approval based on the following findings:

**FINDINGS:**

1. Pursuant to the Sycamore Metropolitan Redevelopment Plan ("Plan"), there is a need to redevelop certain properties in the Sycamore Metropolitan Redevelopment Area in order to improve issues of slum and blight. Redevelopment activities should contribute to the goals of the Plan, including:
  - a) To improve the existing "mixed-use" characteristics of the area by encouraging compatible relationships between related uses and buffering incompatible uses.
  - b) To improve pedestrian, transit and bicycle circulation by providing better internal connections within the neighborhood and improving connections to nearby urban centers.
  - c) To prevent neighborhood decline by stimulating private reinvestment, while providing sufficient controls and guidance to ensure mutually beneficial relationships between existing and new development.
2. As provided in the New Mexico Metropolitan Redevelopment Code and the Metropolitan Redevelopment Agency Ordinance for the City of Albuquerque, the City has the authority to issue redevelopment bonds.
3. Pursuant to Section 14-8-6-2 of the Albuquerque City Ordinances, the ADC is the advisory Board of Commissioners for the City Council.
4. The Marriott Springhill Suites project furthers the goals of the MRA by:
  - a. Eliminating blighted conditions;
  - b. Increasing commercial business activity in the area
  - c. Creating new jobs in the area
  - d. Making improvements to enhance pedestrian connectivity
  - e. Catalyzing future development in the area.
5. The ADC recommended APPROVAL based on the following:
  - a. MRB 18-4 will make a positive impact to the Sycamore Metropolitan Redevelopment Area by making a private sector investment of approximately \$26.4 million into the community. The project will bring new business to an underserved area and be catalyst for future redevelopment.
  - b. MRB 18-4 furthers the goals of the MR Plan by developing new commercial hospitality business along Central Avenue in the Sycamore Metropolitan Redevelopment Area.
  - c. MRB 18-4 will help to remove the conditions of slum and blight that exist in the Sycamore Metropolitan Area and convert a vacant site into a property that will make a positive contribution to the neighborhood.

Urban Hospitality NM, LLC has complied with all applicable municipal ordinances and resolutions relating to the issuance of tax exempt bonds.

APPEAL: The recommendation from the ADC to City Council is not appealable. § 14-8-4-8 governs appeals related to the MRA. § 14-8-4-8 (A)(1) makes it clear that appeals are limited to “decisions of the Metropolitan Redevelopment Agency as to acceptance of a proposal for sale and/or redevelopment of land”. A recommendation to issue MR Bonds is not a sale, purchase or redevelopment of land.

Sincerely,

A handwritten signature in black ink, appearing to read 'Karen Iverson', written over a horizontal line.

Karen Iverson

Manager, Metropolitan Redevelopment Agency

Cc via email: David Campbell, Planning Director  
Alan Varela, Assistant City Attorney  
Isaac Padilla, Director of Government Affairs  
Camilla Gurule, Titan Development  
Kurt Browning, Titan Development  
Chris Pacheco, Titan Development  
Josh Rogers, Titan Development  
Chris Muirhead, Modrall Sperling

# **Marriott Springhill Suites Metropolitan Redevelopment Bond Application**



**Submitted by:  
Urban Hospitality NM, LLC**

## I. General Description

*Give a brief overview of the project, including general location, proposed development, use, and total bond amount requested. Provide a description as to how the proposed project will further the goals of the Metropolitan Redevelopment Plan for the area in which it is located. Include a statement of the benefit to be gained by the Albuquerque community as a whole from this development. The General Description should explain what will be done with the MRB if approved.*

**Urban Hospitality NM, LLC** (the “Applicant”) is submitting the **Marriott Springhill Suites Project** (the “Project”, the “Hotel”, or the “Springhill Suites”) for an allocation of Metropolitan Redevelopment Bonds (“MR Bonds”). The Springhill Suites is a 118-room select-service hotel, with an additional 20 rooms for the Ronald McDonald House Charities of New Mexico (the “Ronald McDonald House” or “RMHC-NM”), on approximately 1.23 acres. Along with the Hotel, a skybridge will be constructed over Central Ave. to directly connect to Presbyterian Hospital (“PHS”), one of the city’s largest healthcare providers. As a part of the larger 12-acre redevelopment masterplan called The Highlands, the Project will provide better access to healthcare while revitalizing an infill site in the heart of Albuquerque’s urban core. Of chief importance to this transformation is the conversion of currently blighted land into a thriving mixed-use development that will eventually include hospitality, commercial, and residential components.

The Site is located in Albuquerque, New Mexico, east of the intersection of Interstate-25 (“I-25”) and Central Avenue (“Central Ave.”), two major thoroughfares in the city (see “Exhibit A”). The Site of the Hotel is bounded by Central Ave. on the south, Copper Ave. on the north, Mulberry St. on the west, and Cedar St. on the east (see “Exhibit B”). For the full legal description see “Section II – Part A: Legal Description. This area is part of the Sycamore Metropolitan Redevelopment Area (the “Sycamore MR Area” or the “MR Area”) governed by the Sycamore Metropolitan Redevelopment Plan (the “Sycamore MR Plan” or the “MR Plan”) (see “Exhibit C”). The Project has been designed to fully comply with the MR Plan. Per the MR Plan, “Policy Three: Metropolitan Redevelopment Bonds shall be available within the Sycamore area for projects which conform to this plan.”<sup>1</sup> The Highlands redevelopment masterplan is entirely located within the MR Area. The area known as The Highlands Addition of Brownell and Lail (“The Highlands Addition”) was originally platted in 1886. This is an old area of Albuquerque with undersized, insufficient, and aging infrastructure. In 1981, the City of Albuquerque (the “City”) created the Sycamore MR Area, to incentivize high-quality mixed-use development in the area, as well as improve upon the physical and social service needs there. Though the MR Area was created with good intentions, Sycamore has waited over 35 years for any new redevelopment to occur. The Springhill Suites will be one of the first projects in The Highlands masterplan that will revitalize this area in Albuquerque’s core. The total bond amount being requested for the Project, is \$26,400,000. As part of these incentives, the Applicant is requesting MR Bonds in order to obtain the property tax abatement available under the Metropolitan Redevelopment Code (“MR Code”).

The Springhill Suites is a 118-room hotel comprised of five stories over a structured parking podium. The Hotel includes guestrooms and amenities (e.g. reception, lounge, kitchen/ bistro, meeting room, fitness center, and rooftop patio) (see “Exhibit D”). The additional 20 rooms for the non-profit RMHC-NM will be

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<sup>1</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 45.

entirely located on the third floor of the building. This floor includes its own kitchen, dining room, and community space for the RMHC-NM guests. Additionally, a skybridge will be constructed over Central Ave. to directly link the Hotel with Presbyterian Hospital's 24/7 population of over 5,000 people (see "Exhibit E"). This essential, direct connection greatly reduces the travel distance and increases safety for pedestrians walking to Presbyterian Hospital (see "Exhibit F"). The skybridge became an essential component when the new Albuquerque Rapid Transit ("ART") improvements were built and changed the connectivity in the area, especially across Central Ave. Without the bridge, the RMHC-NM guests would have to either drive, walk nearly a half-mile, or potentially illegally jaywalk across a busy street. The newly redesigned Central Avenue in this section failed to make pedestrian crossings safe and convenient from PHS to the north side of Central. This failure has reinforced the need for the connection via a skybridge to connect the Marriott Springhill Suites Hotel and amenities of The Highlands master-planned development to PHS. The ART configuration in this area created a walking distance of approximately 1,670 feet between the planned Hotel and the front entrance of the hospital. The skybridge will drastically reduce this distance while providing safety and security for the guests of the hospital and the families staying at the RMHC-NM. Additionally, the bridge will become an iconic piece of infrastructure which will define The Highlands district and bring excitement to Central Ave., paying homage to the former Route-66. This new connection, of paramount importance to the proposed development, will reduce the strain on family, friends, and caregivers by creating a seamless indoor connection between the Hotel and the hospital.

Contextually, there is a larger narrative of revitalization and growth in Albuquerque that this proposal has the potential to leverage. The Springhill Suites resides within The Highlands masterplan, a 12-acre urban infill opportunity that focuses on the rejuvenation of what is currently a blighted property which the City of Albuquerque (the "City") has designated as an MR Area.

The masterplan is the largest, urban, infill opportunity in Albuquerque. Situated between Downtown and the University of New Mexico ("UNM"), the district is home to the highest daytime population and the greatest densities of residential real estate. Located adjacent to the new ART bus lane, The Highlands is positioned to be the model for walkable urban redevelopment in Albuquerque. The ART is a \$120 million bus rapid transit system with dedicated bus lanes along Central Ave., the historic Route-66 corridor.

The Highlands redevelopment consists of five city blocks, and the \$90+ million project will include over 300 units of multi-family, an artisanal food market, and other retail and restaurant components, in addition to the Springhill Suites Hotel. The high-quality development emphasizes the pedestrian experience with wide sidewalks, street furniture, art, and a beautiful streetscape (see "Exhibit G").

Strengthening this connection is perhaps the most exciting and unique component of this application with the addition of an entire Hotel floor dedicated to the RMHC-NM. The RMHC-NM is a charity which provides rooms and services for low-income families from across New Mexico. This innovative proposal will create the first Ronald McDonald House in the country to be built as part of a newly constructed hotel. Built on the strength of this private and non-profit partnership, we believe this exciting new development will become a marquee project in Albuquerque, a catalyst for continued growth in the area, and a tremendous benefit to the community.

Since 1982, the current Ronald McDonald House of New Mexico in Albuquerque has provided more than 10,000 nights annually of temporary lodging to thousands of families traveling over 50 miles for children's medical treatment. The majority of visits to the RMHC-NM come from counties outside of Bernalillo County, demonstrating the impact that the House serves statewide. It is estimated that the vast majority of individuals utilizing the services of RMHC-NM are low-income individuals who cannot afford other paid accommodations, with an estimated 75 - 85% of guests being Medicaid recipients.

In 2016, the existing RMHC program delivered over 9,677 nights of lodging to 938 families with children receiving treatment at the University of New Mexico Hospital ("UNMH") and some at Presbyterian Hospital. The average stay is 11 nights and average occupancy rate is greater than 90%. The cost of the lodging is \$75 per night – RMHC asks for a \$15 donation per family per night. RMHC's existing facility currently can support 30 families per night. There is significant demand for additional rooms – the program turned away 313 families looking for housing in 2016 and, more importantly, the current location is over 1.5 miles from PHS and, as shown below, in-depth experience and research shows it is key for healthy outcomes that patient families are walking distance from their loved ones.

These families experienced:

- 5,236 room nights for premature babies
- 1,113 room nights for hematology/oncology
- 702 room nights for pulmonary
- 629 room nights for cardiology
- 411 room nights for transplants

During the design process, the applicant followed the MR Plan's guidelines for mixed-use development, specifically that new development, "Should have desirable design features including the provision and good siting of open space, effective landscaping, attractive street facades and entrances, off-street parking in close proximity to individual units, convenient access and circulation, and preservation of views along with compatibility with topography."<sup>2</sup> Careful consideration was given to the public space of the Project on the streets bounding the Project. The sidewalks, landscaping, and parking areas were designed with the public, pedestrian, and the neighborhoods in mind. Great effort and design went into the area dedicated to the public realm. Through focusing on the connections between the Project, the neighborhoods, and Central Ave., the Project is designed to promote walkability, enhance safety, and greatly improve the experience of the neighborhoods. Even though the skybridge is privately owned, it will be open to the public during daylight hours and connect Presbyterian Hospital to the Hotel and future development at The Highlands. The sidewalks, landscaping, and parking areas were designed with the pedestrian and neighborhoods in mind. Additionally, the Applicant is utilizing pedestrian-scale lighting around the entire block, to create a safe and secure environment for the neighborhoods. The Project promotes the goals of the MR Plan by building more dense development along Central Ave.

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<sup>2</sup> "Sycamore Metropolitan Redevelopment Area." Sycamore Metropolitan Redevelopment Area. Pg. 28.

As outlined in the Sycamore MR Plan the vision for the MR Area is one that creates a mixed-use community that improves pedestrian transit, bicycle circulation; connections with the surrounding neighborhoods; and nearby urban centers; and prevents neighborhood decline by stimulating private investment.<sup>3</sup> By implementing the MR Plan, strategic public and private investment will create a well-connected, mixed-use destination fostering job creation, new residential development, and retail and entertainment opportunities. The MR Area will act as a catalyst for adjacent, high-quality development that strengthens the city's urban core along the Central Ave. corridor. As one of the first developments to be built in the MR Area in a substantial length of time, the Project addresses the three key recommendations in the MR Plan: 1) to improve the existing mixed-use characteristics; 2) to improve pedestrian, transit and bicycle circulation; and 3) to prevent neighborhood decline by stimulating private reinvestment.<sup>4</sup> The Project upholds the goals of the MR Plan by continuing to encourage private investment, attracting tenants, residents, and visitors to the area, and fostering community pride by improving the look and feel of the neighborhoods. Ideally, these reinvestments will encourage the neighboring property owners to do the same, bringing vitality, improving safety, and positively impacting crime levels and aesthetics throughout the area. New visitors attracted to the area will bring "new eyes on the street", the increased activity will help improve security and safety in the area. Through this investment, both the MR Plan and the City's vision to create dynamic, high-quality, mixed-use development along the Central Ave. corridor will be accomplished. This will help spur revitalization in Albuquerque's urban core.

## **II. Site and Existing Conditions**

### **A. Legal Description**

*Give both the precise and complete legal description and address or identification of location.*

The address of the Project is: 1101 Central Ave. NE Albuquerque, NM 87106, more particularly described as:

Tract numbered Three-A (3-A) of the Plat of THE HIGHLANDS, TRACTS 2-A AND 3-A, A Replat of Tracts 2 and 3 of The Highlands, Projected Section 21, Township 10 North, Range 3 East, N.M.P.M., Town of Albuquerque Grant, Albuquerque, Bernalillo County, New Mexico, as the same is shown and designated on the Plat thereof, filed in the office of the County Clerk of Bernalillo County, New Mexico on June 21, 2018 in Plat Book 2018C, Page 84.

### **B. Prevailing Site Conditions**

*Describe the present use and development of the site, including any improvements, vacant land, etc.*

The five city blocks that make up The Highlands masterplan were plagued by vacant land and decrepit buildings that encouraged squatters and crime in the area. The dilapidated buildings were locations for

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<sup>3</sup> "Sycamore Metropolitan Redevelopment Area." Sycamore Metropolitan Redevelopment Area. Pg. 25.

<sup>4</sup> "Sycamore Metropolitan Redevelopment Area." Sycamore Metropolitan Redevelopment Area. Pg. 25.



drug-use and vandalism. There were numerous policy and news reports of crime in the property. Surrounding neighbors complained about the squatters and feared for the security of their homes, vehicles and their own personal safety (see “Exhibit H”). With the redevelopment of the area, Cedar Investors, LLC (“Cedar Investors” or the “Current Owners”) undertook major privately funded improvements to the area in order to create The Highlands masterplan. Cedar Investors is the manager of Urban Hospitality NM, LLC. This work included: asbestos abatement and demolition of all of the previously decrepit buildings (over 30 structures), fencing and boarding up of remaining buildings, and the relocation of public utilities from overhead lines to underground. This work was done at the cost of over \$3,700,000. For more information on the redevelopment work see “Section III – Parts F, G, and L: Description of Proposed Development.”

The Sycamore MR Plan was created in 1981 when the City created a task force to confront the issues still plaguing MR Area. The description of the MR Area in this report has not changed in the almost four decades since its creation and has likely gotten worse. According to the Sycamore MR Plan, the MR Area is one of the most diverse areas of the city in terms of land use, property ownership, and population. Within the eight-block area north of Central Ave. designated "Mixed Density Residential" (in the original Land Use Concept of the MR Plan), residential densities range from single-family houses to large apartment complexes.<sup>5</sup> The MR Area is also diverse in property ownership and population. Resident homeowners and Presbyterian Hospital each own approximately one-fourth of the real property. The rest of the property is owned by absentee owners. Most of the tenants are students attending a nearby educational institution (University of New Mexico “UNM” or Central New Mexico Community College “CNM”) and plan to live in the area less than three years; most of the resident homeowners are long-time residents who plan to live in the area indefinitely.<sup>6</sup> The intent of the Sycamore MR Plan is to encourage more compatible relationships between uses creating a mixed-use area.<sup>7</sup> Generally speaking, the MR Plan advocates "transition" areas to buffer residential from non-residential areas and proposes tying different use areas together through a pedestrian network. Continuance of "mixed-density" development-patterns within predominantly residential areas is proposed to encourage appropriate residences for the present population and additional residents.<sup>8</sup>

The MR Plan points out the, “The general pattern of commercial decline, and support[s] the conclusion that the area exhibits, ‘low levels of commercial activity or redevelopment,’ as a basis for requiring special assistance. These low levels of activity exist despite the demand for neighborhood commercial services evidenced by planning surveys.”<sup>9</sup> The project will bring to the area much needed commercial activity through hospitality. The Hotel and the RMHC-NM will create 50+ jobs and almost half will be targeted for

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<sup>5</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 11.

<sup>6</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Sycamore Citizens' Task Force Survey. Pg. 11.

<sup>7</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 11.

<sup>8</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 11.

<sup>9</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Sycamore Citizens' Task Force Survey. Pg. 16.

entry level jobs for low-income individuals. Additionally, the Hotel and RMHC-NM will bring over 130 people per night to the area to invigorate the area with pedestrians and activity.

### **C. Present Assessed Value**

*Give the present assessed value according to the Bernalillo County Assessor's office. You may also list a current appraised value if you feel it will make the post-development value clearer.*

According to the Bernalillo County Assessor, the present assessed value of the Site is \$214,300 (see "Exhibit J").

### **D. Present and Proposed Zoning**

*Give the current zoning of the property. If any change in zoning is required for the proposed use, give the proposed new zone. We recommend that zoning changes required be requested before the project plan reaches the Development Commission.*

A zoning change is not required. The site is governed by an approved Site Plan for Building Permit. The Site Plan for Building Permit was approved in February 2017 through the Environmental Planning Commission ("EPC") and the Development Review Board ("DRB") approval is expected in September 2018.

### **E. Renewable Energy**

*Indicate in detail if and how the Project will create, produce or use renewable energy and renewable energy technology.*

The Marriott Springhill Suites at The Highlands will have a positive impact on the environment. The project located within the blighted area designated as an MR Area by the City, will help revitalize the area by creating jobs and making a positive community impact. Additionally, the site is located in the urban core of Albuquerque and will provide substantial economic impact as an infill project.

With the close proximity to Downtown and the airport, this project has tremendous potential to reduce traffic in the area. With the addition of the ART project, many of the guests will utilize alternative modes of transportation for their stays at the Hotel. The proximity to the airport means that tourists and business travelers will utilize ride sharing services such as Uber and Lyft and reduce the need for parking. Once they arrive at the Hotel, they will likely use ART for any trips between downtown and Nob Hill further reducing their carbon footprint. Additionally, the second phase of the ART will take passengers from the airport north to Menaul to directly intersect with the Central ART line. This future connection will allow guests of the Hotel to take mass transit directly to the Hotel in two convenient stops.

As an infill project, this project will reduce its environmental impact simply by utilizing existing infrastructure within the city's urban core. Developments that are located within the urban core have exponential benefit to the city at large. According to Joe Minicozzi of Urban3, a company that analyzes the relationship between building design and tax production across the United States, the denser, urban

infill projects generate a much higher taxable value per acre, therefore helping the city at large.<sup>10</sup> This project will greatly increase the tax base in the area and drive new revenues to the city.

This project was designed with a podium to accommodate approximately half of the parking requirement. This critical design move increases the opportunity for additional developments but also reduces the heat island effect caused by surface parking lots. Additionally, the surface parking areas will have ample urban landscaping to shield the hot asphalt, further reducing the heat island effect.

The overall sustainable impact of the Marriott Springhill Suites at The Highlands project will benefit greatly from its site location and sustainable site design strategies. The environmental impact of the site will benefit from low-impact development strategies implemented to manage rainwater runoff and a landscape design which will include only native and adapted drought-tolerant vegetation and a highly efficient irrigation system.

Potable water within the building will be further reduced by the specification of low-flow plumbing fixtures at all restrooms. Low-flow showerheads and low-flow faucet aerators in the Hotel guestrooms will also reduce the Hotel's environmental impact by minimizing the energy consumed for heating water as the Hotel's total volume of consumed water is substantially reduced. The Hotel will also not have a swimming pool, thus eliminating the water usage typically required by including one as an amenity. Additional energy-efficient design strategies will include a well-insulated building envelope, windows specified to minimize direct solar heat gain, high albedo roofing, high efficiency water heaters and mechanical units, LED lighting throughout the building, and energy management systems at the Hotel guestrooms.

The specification of building materials for the Hotel will include careful consideration of environmental impact as well as the health of the building occupants – materials will be specified to be durable and easy to maintain, to have a low embodied energy, to be locally sourced when possible, to be low-emitting, and to have a long useful life. In addition to the use of low-emitting materials, further focus on the health and well-being of building occupants will include a mechanical system designed for a high level of indoor air quality and thermal comfort, a building envelope design which optimizes quality daylight and views, and the inclusion of biophilic design strategies such as an upper floor roof deck with vegetation that will allow Hotel guests to feel more connected to the outdoors.

The Project would meet LEED Silver design standards. The development team has successfully completed several LEED certified projects. The Project will not pursue LEED Certification; however, green building techniques and processes will be implemented in design and construction. The infill nature of the site will contribute to increased density and a diversity of uses while promoting walkability and alternative modes of transportation. Energy and water efficiency programs will be analyzed throughout the design process. Designing for thermal comfort, acoustical performance, and access to daylight and quality views will be incorporated into the design as well. Construction of the building will take into account the effect that

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<sup>10</sup> "Mapping the Dollars and Cents of Albuquerque's Revitalization." *City of Albuquerque GovTV*. <https://www.youtube.com/watch?v=fnCwMjhgRxY>

using recycled and low-emitting materials has on the internal and external environment. Using an analysis based on the LEED-NC v4 Checklist, the team anticipates that the Project will be designed at a level equivalent to LEED Silver.<sup>11</sup>

### III. Project Plan

#### A. **Information Concerning Applicant**

*Describe the development entity – corporation, syndicate, individual, etc., and give information about the experience of the company or of significant individuals involved in the type of development proposed. Include as an attachment resumes of main principals or other information which will bear on the experience and credibility of the development entity.*

Urban Hospitality NM, LLC is a partnership between two local real estate developers, **Titan Development** (“Titan”) and **Maestas Development Group** (“MDG”). The joint vision for The Highlands is one of complete transformation around the existing Presbyterian Hospital. The top priority of this transformation is the conversion of currently blighted land into a thriving mixed-use development that will eventually include hospitality, commercial, and residential components.

#### **Titan Development:**

Titan Development (“Titan”) was founded in 1999 in Albuquerque, New Mexico by Kevin Reid, Chairman, and Ben Spencer, CEO, in an effort to provide a full range of real estate services to meet clients’ needs. After realizing success in New Mexico, Titan replicated its effective development model and expanded into other strategic and high growth markets including Texas, Arizona, Florida, and South Carolina.

Over the past 18 years, Titan Development has established a proven track record across a diversified class of real estate developments including: multi-family, senior housing, office, industrial, retail, self-storage, and single-family lots. The principals of Titan have been involved in over 10 million square feet of real estate development and have developed over \$2.1 billion of real estate, inclusive of their work at Titan. Titan is a vertically-integrated, full-service development company, providing all necessary services to transform raw land into income producing real estate assets.

#### **Kevin Reid, Chairman of the Board – Titan Development**

Kevin L. Reid is a founding member of Titan Development and serves as Chairman of the Board. Raised in Austin, Texas, he graduated from The University of Texas with a professional degree in Architecture with an emphasis on structural engineering. After graduation he worked as an architect in Dallas and Austin, Texas. In 1999, he founded and still owns Reid and Associates Design Build Construction which is Titan’s strategic partner for design and construction. His development and construction experience over the last 30 years includes high-rise, retail, industrial, multi-family, office, clean room and senior living. As Chairman, his primary roles include deal structures, investor relations, equity raise and strategic planning

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<sup>11</sup> “Checklist: LEED v4 for Building Design and Construction.” U.S. Green Building Council. 5 April 2016. <<https://www.usgbc.org/resources/leed-v4-building-design-and-construction-checklist>>

#### Ben Spencer, Chief Executive Officer – Titan Development

Ben F. Spencer is a third generation New Mexican. Ben founded Argus Development Company in 1990 which specializes in residential and retail development. Since 1990, Argus has constructed and sold over 3,000 residential lots, primarily in the Albuquerque metropolitan area, and has developed numerous retail projects including La Cueva Town Center (150,000 SF), Riverside Plaza - a mixed use office/retail development (180,000 SF), as well as numerous build-to-suit developments for Starbucks Coffee. For more than ten years, Mr. Spencer was the President of Spencer Investment Company, owners of skilled nursing facilities and specialty hospitals in the state of New Mexico. In 2010, Mr. Spencer sold his company to Fundamental Healthcare.

#### Drew Dolan, President – Titan Development

Drew Dolan is President of Titan Development, an institutional-grade development firm headquartered in Albuquerque, New Mexico. Drew's role includes investment structuring, investor relations and debt and equity procurement. With Drew's oversight, Titan's development deals have returned an average IRR of 19% to investors. Drew's passion for delivering stronger returns to Titan's investors recently led to the development and launch of the Titan Development Real Estate Fund I, a mixed asset class portfolio of multi-family, industrial, senior living, self-storage and opportunistic projects. Drew also led the creation of a multi-family development partnership in New Mexico between Titan Development and Alliance Residential Company, which has resulted in 19% Investor Rate of Return (IRR.) Drew also plans to continue his work in the senior living segment and is dedicated to building another 1,000 units for our community.

#### Kurt Browning, Chief Development Officer – Titan Development

Kurt Browning is Chief Development Officer and Partner with Titan Development and has twenty years of real estate development experience including raw/developed land, acquisitions, dispositions, design-build lease-backs, and redevelopments. He manages all development processes, entitlements, budgeting, design-construction management, as well as joint venture structure and opportunistic acquisitions focusing on all land uses. Kurt contributes with financing, equity and debt structuring throughout the development process. A graduate of Texas Tech University, Kurt has overseen over \$750M in total development. His familiarity and relationships with all municipal, state and government officials, in multiple jurisdictions are unparalleled creating a strong development platform for Titan.

#### **Maestas Development Group**

Maestas Development Group was founded by Steve Maestas with the belief that a real estate developer should create places that serve businesses and communities. With more than 50 successful projects, their results have a meaningful impact on cities, businesses, citizens, and investors. In today's complex and uncertain investment arena, MDG has a clear and strategic approach to investing and development. They exercise specific and proven investment practices to ensure fiscal discipline is exercised with each venture. This includes applying focused diligence in site selection, financial modeling, and development execution. Their methods and experience create predictable outcomes for each of their projects.

#### Steve Maestas, Chief Executive Officer – Maestas Development Group

Steve currently serves as CEO of Maestas Development Group, a company that has acquired and developed over 50 commercial projects throughout the Southwestern United States. Steve is the founder of Maestas & Ward, an industry leader in commercial real estate. Under his leadership, Maestas & Ward has repeatedly been recognized as one of New Mexico's Top Private 100 companies. As an entrepreneur, Steve owns and operates other successful businesses, including the licensing rights to Sadie's Restaurant, one of the most established and recognized New Mexico brands.

## **B. Tax Issues**

*Please provide a statement declaring that the applicant has no outstanding substantive federal, state or local tax issues. If, however, there are pending issues, thoroughly describe all issues and their status.*

The Applicant has no outstanding substantive federal, state, or local tax obligations, or irregularities as stated in the signed statement from the Applicant (see "Exhibit K").

## **C. Information Concerning Products and Process**

*Identify the products and/or processes involved with this project. Specifically address the question of whether the proposed development will generate air, noise, or waste pollution or traffic congestion. Include any plans for the reduction and disposal of waste and/or project emissions.*

Being an infill project in Albuquerque's urban core, there are many parties impacted by the development. Presbyterian Healthcare Services supports the positive transformative effect that the Project, and masterplan, will have on the area. The development team has met more than twenty-five times with the surrounding neighborhood groups and understand their concerns about future development and construction. The Sycamore, Spruce Park, Silver Hill, and Huning Highland neighborhood associations have actively worked with the development team to create a high-quality development that is sensitive to the existing context while growing and improving the area. When it comes to the construction period, the Site will be self-contained, secured, and fenced. The development team will minimize construction vehicle traffic around residential neighborhoods and keep the roads clean by removing dirt from all vehicles before exiting the Site. Through soil dampening procedures, the development team will also limit the amount of dust and dirt released into the air from earth moving and construction activities. Noise will be kept to a minimum and only occur during City standard ordinance construction hours.

## **D. Effect on Existing Industry and Commerce during and after Construction**

*Describe the predicted effects of the project including construction jobs generated, increased employment, increased sales, new industrial base, possible spin-off business, etc.*

The Marriott Springhill Suites construction schedule is estimated to last 12 months. There will be an estimated 123 full-time equivalent ("FTE") jobs created during that 12-month construction period. The contractor will focus on hiring local subcontractors. It is estimated that 97% of the subcontractors will be local. Upon completion of the Project, there will be 50 – 58 full-time jobs working at the Hotel. The jobs will consist primarily of administrative and management positions with average salaries of approximately \$45,000 - \$75,000 per year. Of the employees on the Hotel payroll, it is estimated that 23 of those positions would be for low-income families. Wages for hourly employees will range from \$9.50/hr - \$12.00/hr. At the RMHC, hourly wages will range from \$9.00/hr - \$11.00/hr to higher salaries of

approximately \$65,000 annually for professional roles. The Project will catalyze and directly impact the next phases of The Highlands redevelopment project, which will not be successful without the Project being completed. In addition to the jobs created by the Project, the overall Highlands masterplan will create an estimated 405 construction, design, engineering, and consultant jobs during the estimated 3-year contemplated construction schedule and approximately 39 managerial/supervisory based FTEs and 214 other staff positions FTEs when fully operational.

In addition to the job creation, the Project will have 118 hotel rooms and 20 rooms for families staying with RMHC-NM, filling a hospitality need in the urban core of Albuquerque previously unmet. These guests and their families will be looking for areas to shop, dine, and entertain themselves. Following the MR Area's vision, this will spur continued mixed-use development in the MR Area for business, retail, and entertainment opportunities.

#### **E. Land Acquisition**

*Indicate if MRB proceeds will be used to acquire land, and whether land is presently owned by the applicant, or is under option.*

The Applicant is the current owner of the land required for the Project and is not requesting proceeds from MR Bonds to acquire more land. As previously stated, the Applicant is submitting this application as part of the MR Area incentive to obtain the property tax abatement available under the MR Code.

#### **F. Description of Proposed Development**

*Describe the construction to be undertaken in the project, including square footage, construction type, and location of construction on the project site. Indicate whether existing buildings on the site will be rehabilitated or incorporated in the construction. Detail any demolition which will be required by the project and indicate whether demolition involves any identified historic properties. If possible, attach a conceptual site plan and elevation (alternately, these may be presented at the Development Commission hearing).*

The Project includes the development of a 118-room hotel and an additional 20 rooms for the RMHC-NM. The main five floors of the Hotel will be built on top of an above-ground parking structure podium (see "Exhibit D") The Site is currently vacant land. During the redevelopment process, three structures along Central Ave. were demolished. The development team just completed demolishing the two buildings along Copper Ave. Prior to demolition, each building had to have the asbestos-containing material abated. On the entire masterplan, approximately thirty structures had to be abated and demolished (see "Exhibit H"). These buildings varied in occupancy and vacant structures. The Site was plagued by squatters that fostered crime and drug-use in the area. In addition to the demolition, the cluttered and aging overhead utility lines on the Site were converted to underground lines along the perimeter. The major utility backbone for the masterplan is in the process of being relocated underground on the south side of Copper Ave.

The location grants unparalleled access to the City and surrounding areas. The proximity to I-25 and Central Ave. allows residents convenient access throughout the City. With the completion of the ART bus rapid transit line, guests are a five-minute commute to Downtown, five minutes to UNM, and ten minutes to the Airport. The Project furthers the both the MR Area and the City's goals to provide mixed-use

projects along the Central Ave. corridor and encourage investment in Albuquerque's urban core. The Project will also be filling a need for quality hospitality in this area of Albuquerque.

#### **G. Infrastructure**

*Indicate if Project will require any extension or relocation of utility or road systems. If additional infrastructure is required, what cost sharing agreements have been reached between the applicant and the city?*

As described in detail in "Section III – Part L", the Project included the construction of public infrastructure, street, curb, and sidewalk improvements, overhead utility line relocation, and asbestos abatement and demolition of existing vacant buildings. The City will not share in any of these costs.

#### **H. Relocation of Individuals or Businesses**

*No individuals, families or businesses should be displaced by the activities outlined in this plan. If any relocation is required, detail the assistance the applicant will give in relocation.*

No individuals, families, or businesses will be displaced by the activities outlined in this plan. The structures on the five city blocks that make up The Highlands masterplan were previously vacated and demolished due to vagrancy and crime making the area unsafe.

#### **I. Number and Types of Jobs Created**

*Estimated percentage of jobs filled by persons who are residents of the city.*

The Project will create 123 FTE construction jobs, as well as 50 – 58 FTE jobs in ongoing operations of the Hotel and RMHC-NM. The construction jobs are estimated to be fulfilled by 97% of residents of the City of Albuquerque and surrounding areas. The full-time direct jobs are expected to be 100% filled by residents of Albuquerque and/or the surrounding areas.

The Project is seeking to partner with the New Mexico Workforce Connection ("NM Workforce Connection" or "NMWC") to make low-income hires. As part of the pre-hire screening process, NM Workforce Connection can determine applicants' income status and who would qualify for the jobs that will be created. InterMountain Management ("InterMountain" or "IMM"), the day-to-day manager of the Hotel, routinely reaches out to shelters looking for applicants who are looking to take steps to get back into the workforce. IMM also looks at local colleges and job placement agencies seeking to find talented individuals looking to grow in the hospitality industry.

InterMountain also has a management training program called the "Climbing Mountains Training Program". This program allows current Assistant General Manager's ("AGM") to go through a detailed and focused training program that gives them the opportunity to experience first-hand what it's like to be a General Manager ("GM"), while still working in their current position. IMM has had past success with this program allowing them to continue to grow and promote from within.

#### **J. Positive Contributions**

*List all positive contributions that the project will make to the neighborhood and how the project design and placement will enhance the area.*



As described in “Section L”, the Project will further the MR Area’s goals.

## **K. Management**

*Who will manage the project? If the project will be managed by someone other than the applicant, does the applicant have any long-range involvement?*

As described in “Section III – Part A” of the Project Plan, Urban Hospitality NM, LLC is a partnership between Titan Development and Maestas Development Group. The design and construction of the Project is being managed by Titan. After completion, the Project operations will be managed by InterMountain.

## **L. Metropolitan Redevelopment Area Goals**

*Describe how the proposed project furthers the goals and objectives of the Metropolitan Redevelopment Plan for the area.*

In the 1981 Sycamore MR Plan, the Metropolitan Redevelopment Staff (“MR Staff”) recommended that the proposed site would benefit from being designated an MR Area. This recommendation was based on the description of the current conditions qualifying under the MR code as an area that, “Shall seek to eliminate problems created by a slum area or blighted area.”<sup>12</sup> The MR Plan was then created with the goal to promote high-quality mixed-use development, invest in the public infrastructure in the area, improve conditions for the surrounding neighborhoods and improve the overall health, safety, and economic diversity within areas of the MR Area. The goal of the Marriott Springhill Suites, and The Highlands masterplan, is to create a mixed-use community in Albuquerque’s urban core. This development follows the MR Plan’s goals and policies to provide neighborhood commercial services within walking distance of residences, provide housing accommodations closer to employment centers, and allow a mix of uses (e.g. commercial, office, and residential) within a single new complex. This is designed to create complementary relationships between all of these uses and the surrounding neighborhoods and business.<sup>13</sup>

The MR Area resolution addressed specific concerns of blighted conditions in the area, including commercial needs, residential needs, physical improvement needs, and social services needs. In addition to these needs, for the Central Ave. corridor, the basic redevelopment intent is to upgrade commercial uses, some of which presently have a negative effect on both the neighborhood immediately to the north and the Hospital. The Central Avenue Redevelopment Area (the “Central Ave. Area”) is proposed to become more oriented to the neighborhood, both in terms of providing support and commercial services to the residential area immediately to the north and in terms of providing ancillary services to the Hospital and its employees. Areas which have mixed-use characteristics are encouraged to develop compatible relationships between related uses while buffering incompatible uses.<sup>14</sup> The Sycamore MR Area is also very “urban,” in the sense of having many pedestrians, traffic congestion, noise and parking problems common to urban areas. The MR Plan takes into account this basic character and recommends

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<sup>12</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 16.

<sup>13</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 22-23.

<sup>14</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 11-12.

emphasizing the positive aspects of the MR Area as an urbanized and urbanizing area. Public improvements to be undertaken in the MR Area are intended to enhance its use for pedestrians and make it a more pedestrian-friendly along Central Ave. as a mixed-use retail corridor<sup>15</sup>

When evaluating the MR Area's problems and needs, the MR Plan calls for: commercial needs, residential needs, physical improvement needs, and social services needs. For commercial needs, "These factors point to a general pattern of commercial decline, and support the conclusion that the area exhibits, 'low levels of commercial activity or redevelopment' as a basis for requiring special assistance. These low levels of activity exist despite the demand for neighborhood commercial services evidenced by planning surveys.<sup>16</sup> The existing commercial activity along Central Ave., with the exception of one 31-unit motel and other motels adjacent to the area, is largely unrelated, or in some cases detrimental, to the Hospital and neighborhood functions. These low levels of commercial activity exist despite the MR Area's location between two major urban centers and its large concentration of employees, suggesting excellent potential for attracting supportive and ancillary services.<sup>17</sup>

The MR Plan calls for site review requirements to ensure high-quality development occurs in the MR Area. This review process promotes that new development, "Should have desirable design features including provision and good siting of open space, effective landscaping, attractive street facades and entrances, off-street parking in close proximity to individual units, convenient access and circulation, and preservation of views along with compatibility with topography.<sup>18</sup> The Marriott Springhill Suites, and The Highlands masterplan, have taken the steps to create a dynamic pedestrian focus environment in the new development. The Springhill Suites will be well-landscaped and create an attractive street-front. The redesign of the public area includes six-foot wide sidewalks (even wider on some portions of Central Ave.), curb bulb-outs into the right-of-way for protected street parking, ample landscaping with large amount of street trees, and pedestrian-scale lighting. The entry vestibule that occupies the main hard corner of the building will create an engaging interaction with the street and sidewalk. The majority of the guest parking is located within secured parking garage. Additional spaces will be located on-street and on the site west across Mulberry St. The Project will benefit from sidewalk improvements, curb bump-outs, and street landscaping. These features help alleviate neighborhood concerns about increased parking on their residential streets. More pedestrians in the area will also increase safety, because this will encourage even more pedestrians to take advantage of the area's walkability.

Additionally, as part of The Highlands redevelopment, the project includes enhanced street design along Central Avenue to act as a community walking area for the entire length of the corridor. The pedestrian realm along Central includes landscaped sidewalks that range from 15 feet to 28 feet in width. These areas will include patios, benches, lush landscaping, street art, and pedestrian scale lighting. The design intent for the pedestrian realm is to activate the street and the experience of walking throughout the development. The projects will also have iconic blade signs on the building as well as monument signs and wayfinding throughout the masterplan. The signs will light up at night to pay homage to the Route-66 era

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<sup>15</sup> "Sycamore Metropolitan Redevelopment Area." Sycamore Metropolitan Redevelopment Area. Sycamore Citizens' Task Force Survey. Pg. 12.

<sup>16</sup> "Sycamore Metropolitan Redevelopment Area." Sycamore Metropolitan Redevelopment Area. Pg. 16.

<sup>17</sup> "Sycamore Metropolitan Redevelopment Area." Sycamore Metropolitan Redevelopment Area. Pg. 17.

<sup>18</sup> "Sycamore Metropolitan Redevelopment Area." Sycamore Metropolitan Redevelopment Area. Pg. 27.

of Central Ave. All of these items combine to create a unique high-quality environment in Albuquerque (see “Exhibit G”).

When considering the commercial needs, the Marriott Springhill Suites fills a hospitality need in the area. The Project will bring guests and their families to the area to take advantage of the amenities along the Central Ave. corridor. The physical needs in the MR Plan include improvements to neighborhood public infrastructure such as sidewalks, curbs, and landscaping. The social service needs in the MR Plan mentions the high level of crime in the area. The development team has addressed the crime by demolishing the rundown buildings on the site of the masterplan that encouraged crime. New quality development, such as the Marriott Springhill Suites and The Highlands masterplan, will help to alleviate these issues by bringing more visitors and residents to the area.

The previous Comprehensive Plan also designates the Sycamore Area as a Redeveloping Urban Area defined as an, “infill area appropriate for redevelopment at mixed densities.” Furthermore, the Comprehensive Plan commits the City to, “continue and expand,” its redevelopment.<sup>19</sup> The Comprehensive Plan also is a proponent of higher density development in the city’s urban core, especially infill development. “A basic concept of the Comprehensive Plan is that vacant land within the city limits should be developed to alleviate pressure for continued outward expansion of the city limits and reduce the costs of extending city services. Therefore, the Comprehensive Plan proposes that densities closer to the center city will be higher than those at the fringe, and calls for a “mixed density” type of development pattern within older Redeveloping Areas, such as Sycamore.”<sup>20</sup>

The Comprehensive Plan also promotes alternative forms of transportation and balanced circulation. “The Comprehensive Plan seeks to discourage exclusive reliance on the automobile by creating urban environments which encourage public transit, bicycling and walking. The MR Plan complements this policy by proposing public improvements designed to create a more balanced transportation system. Transit is encouraged through the provision of bus shelters along Central Ave. and creating pedestrian walkways. Cedar Investors, along with Presbyterian Hospital, worked closely with the City during the planning and construction of the new ART bus system along Central Ave. Through a comprehensive agreement between Cedar Investors and the City, a significant portion of Cedar Investors’ land was granted to the City, so that the bus lane could be constructed on the portion of Central Ave. located between Presbyterian Hospital and The Highlands. By having an ART bus stop located immediately adjacent to The Highlands, it will encourage residents of Highlands North to commute on public transportation east and west along Central Ave. Additionally, by inserting new choices for hospitality into the urban core, guests will also be able to conveniently walk or take the ART since there are a variety of employers and higher education institutions nearby.

Overall, the Project will further all redevelopment policies, by promoting the health, safety, security, and welfare of the citizens of Albuquerque and the MR Area. The proposed Project falls in line with both the MR Plan and the City’s long-term development plans.

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<sup>19</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 21.

<sup>20</sup> “Sycamore Metropolitan Redevelopment Area.” Sycamore Metropolitan Redevelopment Area. Pg. 22.

#### **IV. Project Financing**

##### **A. Cost of Improvements, Bond Amount and Private Financing**

*Provide the total cost of the improvements to be constructed and the amount of bonds requested. The amount requested should be no more than that needed to complete the project in addition to equity or conventional financing. Also provide the amount of private financing (equity or conventional financing) involved in this project; this may include the value of land and existing facilities, if relevant.*

The total anticipated cost of the Project is \$26,400,000. Urban Hospitality NM, LLC has formed a joint venture to fund the Project. Throughout the entire development process, the budget was maintained to include an allocation of MR Bonds as waived impact fees and property tax abatement. This not only allowed for the design of the Hotel, but also enabled the substantial public improvements to be designed, site demolition and public infrastructure improvements to occur. The majority of the demolition and public work is complete, with the remaining work anticipated to be completed by the end of 2018. Construction of the Project is anticipated to begin in December 2018 and is expected to be complete in December 2019.

##### **B. Estimated Value after Completion**

*Indicate the estimated appraised value of the project after completion.*

The estimated appraised value of the Project after completion is \$29,100,000.

##### **C. Feasibility**

*Present information to show that the project can reasonably be expected to generate sufficient revenue to liquidate the debt. This information may be an attached pro forma, and should be sufficiently detailed to show the assumptions on which the projections are based. However, a firm commitment to provide financing for the project will be considered sufficient evidence of feasibility, and no pro forma will be needed in such cases.*

The project has secured a commitment from New Mexico Bank and Trust for the construction loan. The equity for the project has been secured.

##### **D. Construction Schedule**

*Give the date of anticipated beginning and completion of construction.*

Construction of the Hotel is anticipated to begin in December 2018 and is expected to be complete in December 2019.

##### **E. Issuance of Bonds**

*Provide the anticipated date of bond issuance.*

The anticipated date of bond issuance is December 1, 2019.

#### **Attachments**

See document "MRB Exhibits"

# MARRIOTT SPRINGHILL SUITES – MRB APPLICATION EXHIBITS 8/30/18

## EXHIBIT A – Context of Project Site in Albuquerque, NM



Context map of the site within Albuquerque, NM



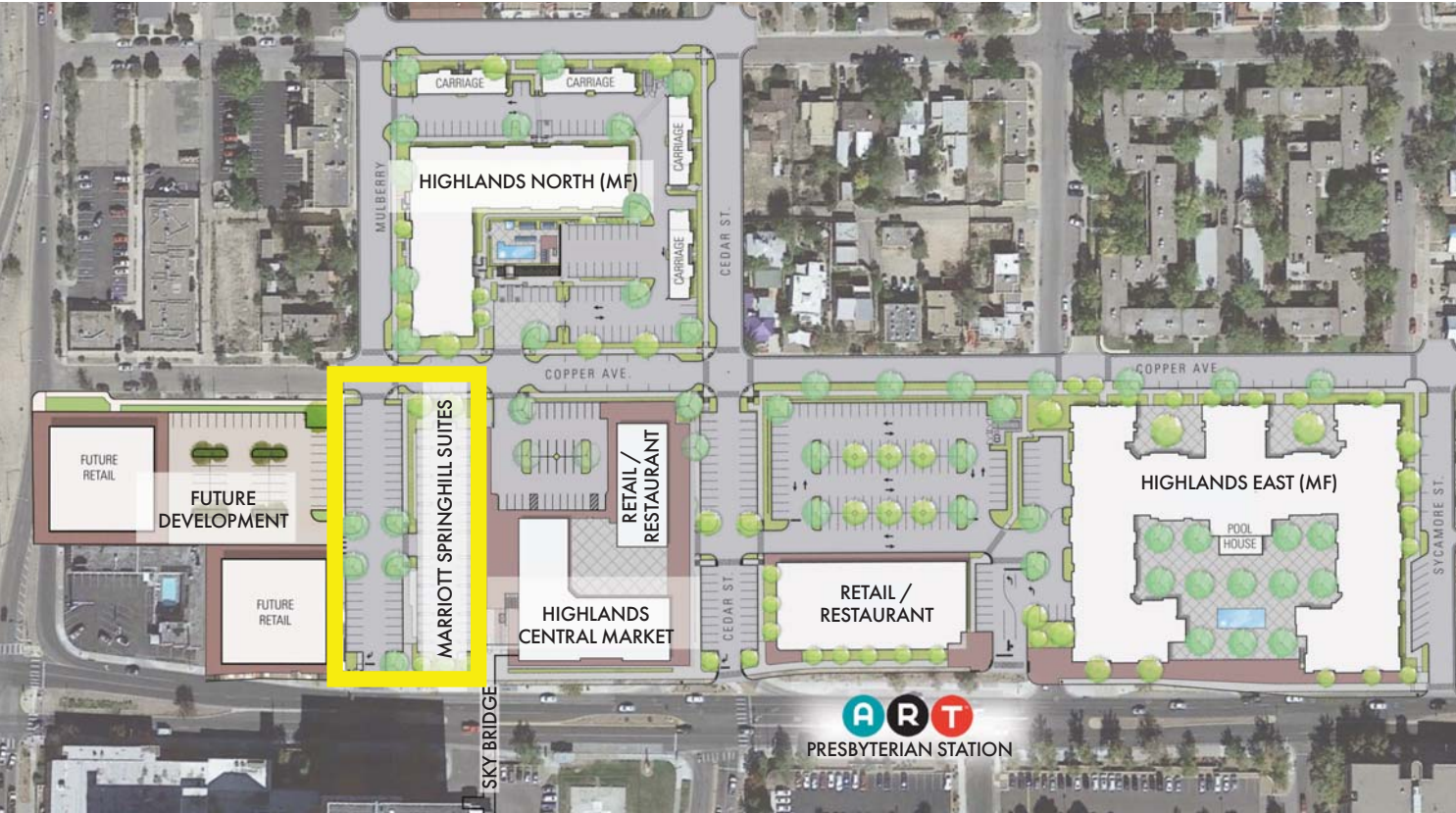
Map showing the site of the proposed Highlands masterplan redevelopment. The site is located at the major intersection of Interstate-25 and Central Ave., directly north of Central Ave. from Presbyterian Hospital.



EXHIBIT B – Masterplan and Project Site



Map showing the site for The Highlands masterplan redevelopment.



Conceptual masterplan for The Highlands redevelopment.



A map of the University of New Mexico area. The Rio Grande is shown on the left. A road labeled 'DOWN-TOWN' runs horizontally. A road labeled 'LOMAS BOULEVARD' runs horizontally at the top. A road labeled 'CENTRAL AVENUE' runs horizontally at the bottom. A road labeled 'I-4' runs vertically on the right. A road labeled 'I-25' runs vertically on the left. The 'UNIVERSITY OF NEW MEXICO' is labeled in the center. A shaded area is labeled 'SYCAMORE METROPOLITAN REDEVELOPMENT AREA'. A red square is labeled 'SITE'.

This is a detailed street map of a neighborhood in Chicago, likely from a historical or planning document. The map shows a grid of streets and building footprints. A red rectangle highlights a specific block, and a yellow rectangle highlights a smaller area within that block. The map includes labels for streets such as MARQUETTE, GRAND, CENTRAL, and AVE. A north arrow is visible in the top left corner.

3

EXHIBIT D – Project Drawings (1 of 2)



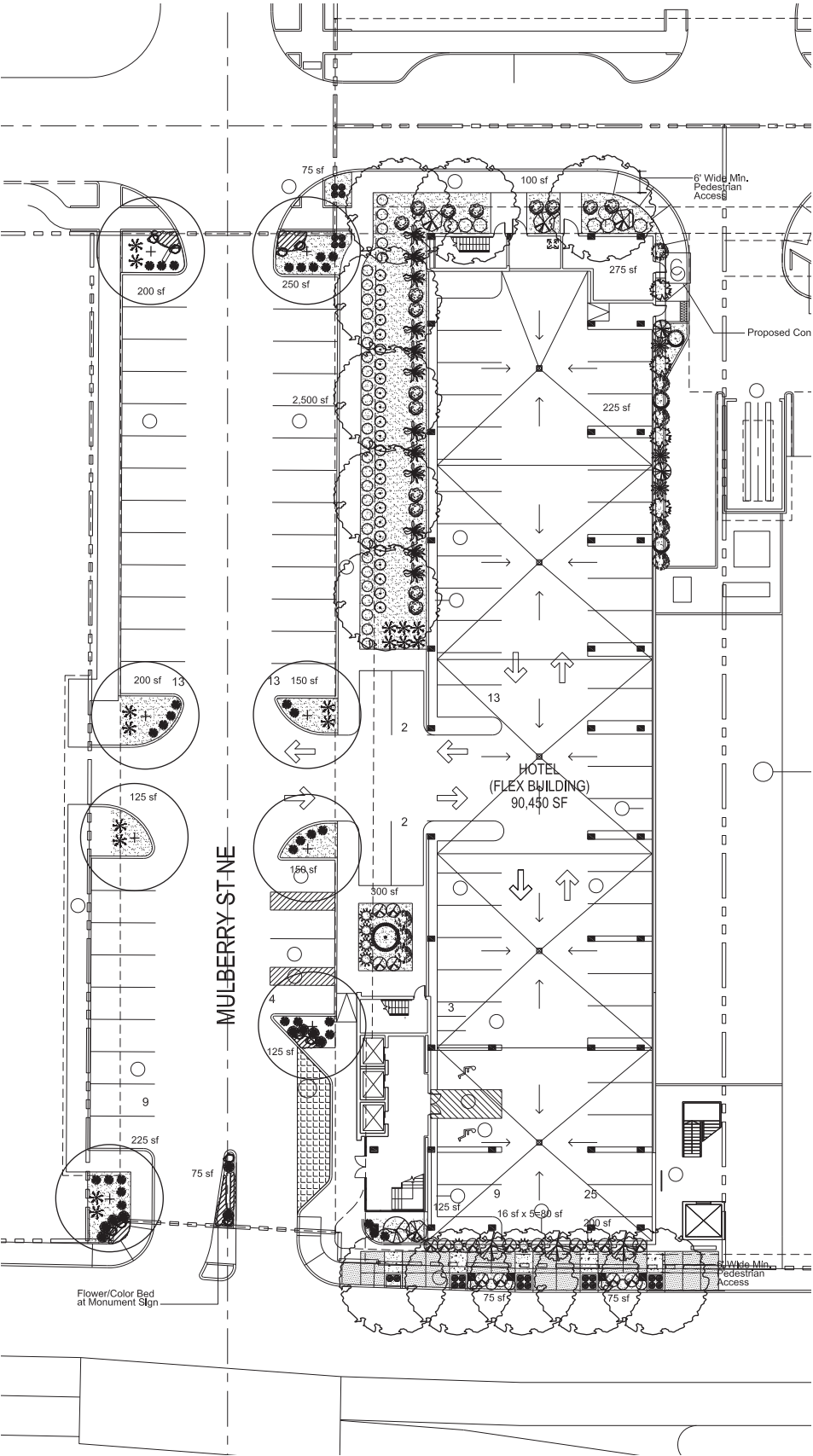
Rendering of the Marriott Springhill Suites hotel.



Elevation of the Marriott Springhill Suites hotel.



EXHIBIT D – Project Drawings (2 of 2)



Site plan of the Marriott Springhill Suites hotel.

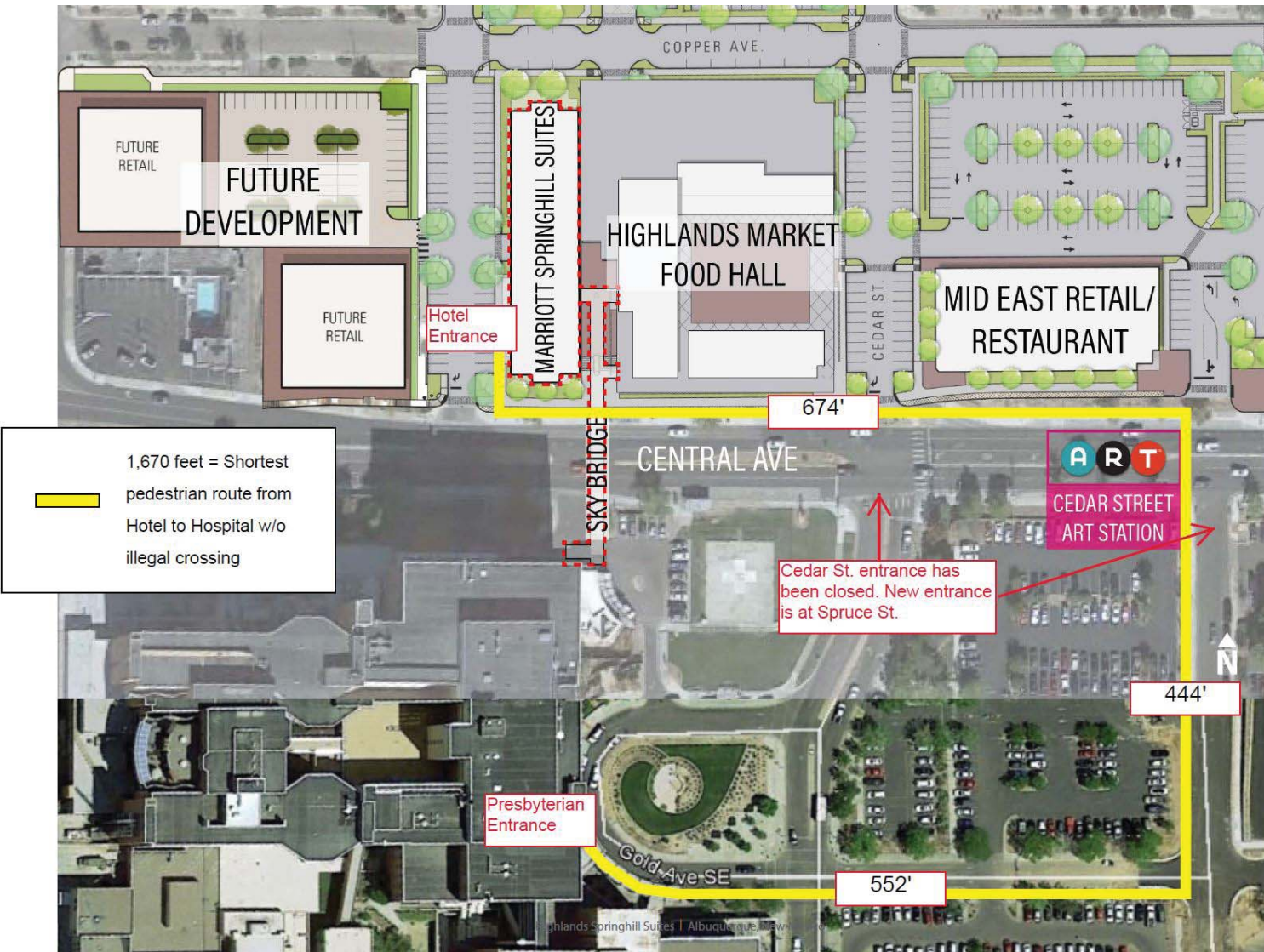
EXHIBIT E – Skybridge Connection



Conceptual renderings of the skybridge over Central Ave. to connect the hotel to the hospital.



EXHIBIT F – Path of Travel Without Skybridge

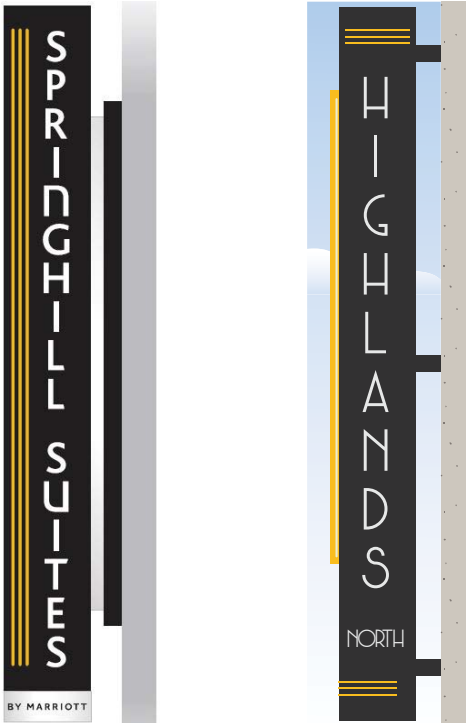


Due to ART construction on Central Ave. it is difficult to cross the street to get to the hospital. The new route, without illegally jaywalking, is 1,670 feet to the entrance. The skybridge would drastically reduce this distance and provide a safe crossing over Central Ave. directly from the hotel to the hospital.

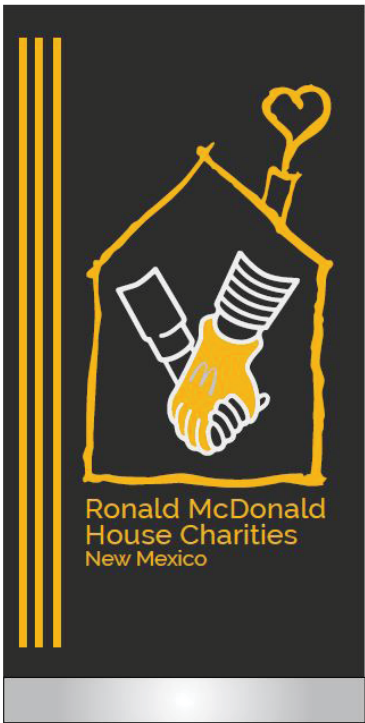
EXHIBIT G – Streetscape, Landscaping, and Signage



Landscaping options at The Highlands masterplan



Building blade signs



Monument sign



This aerial map shows the University City area in San Diego, divided into six regions. The regions are labeled as follows:

- NORTH**: Located in the upper central part of the map.
- WEST**: Located in the lower left part of the map, highlighted with a red border.
- MIDWEST**: Located in the lower central part of the map.
- MIDEAST**: Located in the lower right part of the map.
- EAST**: Located in the upper right part of the map.

Streets visible on the map include Oak St NE, Copper Ave NE, Central Ave NE, and Central Ave SE. The map is sourced from Google Earth.

9



## Squatters moving in to homes near Presbyterian development, angering neighbors



News video and photos of the decrepit/ vacant buildings on the site of Highlands North.



EXHIBIT H – Demolition (3 of 6) - North Block

BEFORE



AFTER

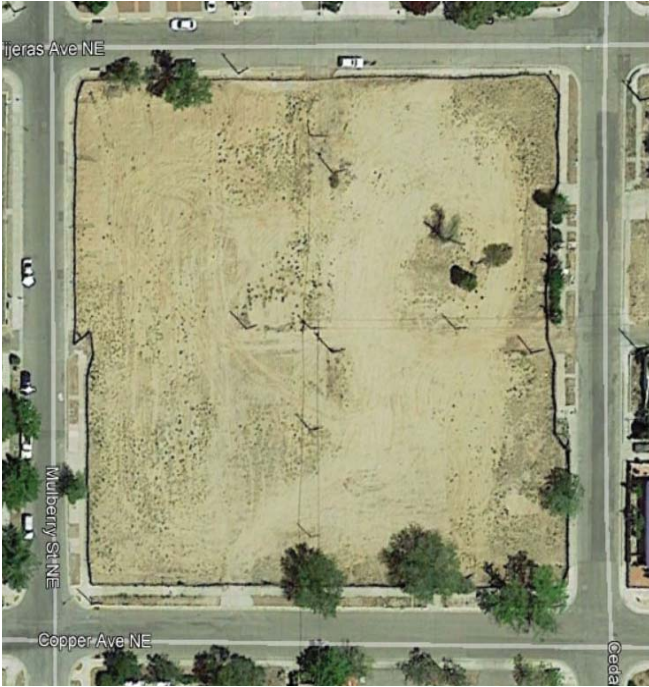
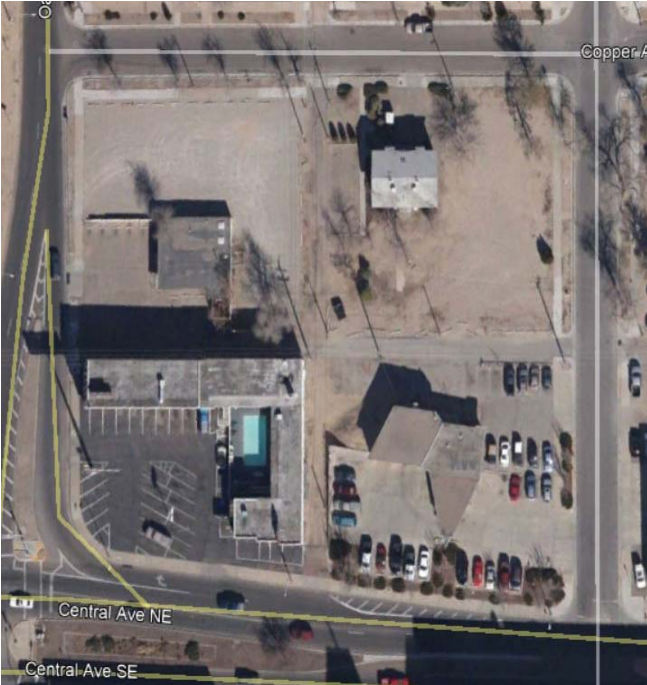




EXHIBIT H – Demolition (4 of 6) - West Block

BEFORE



AFTER





EXHIBIT H – Demolition (5 of 6) - Midwest Block

BEFORE



AFTER

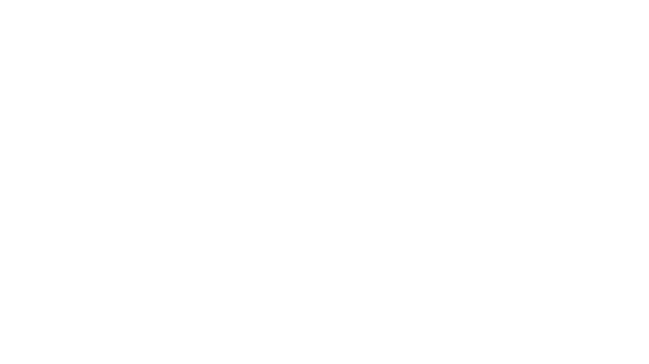
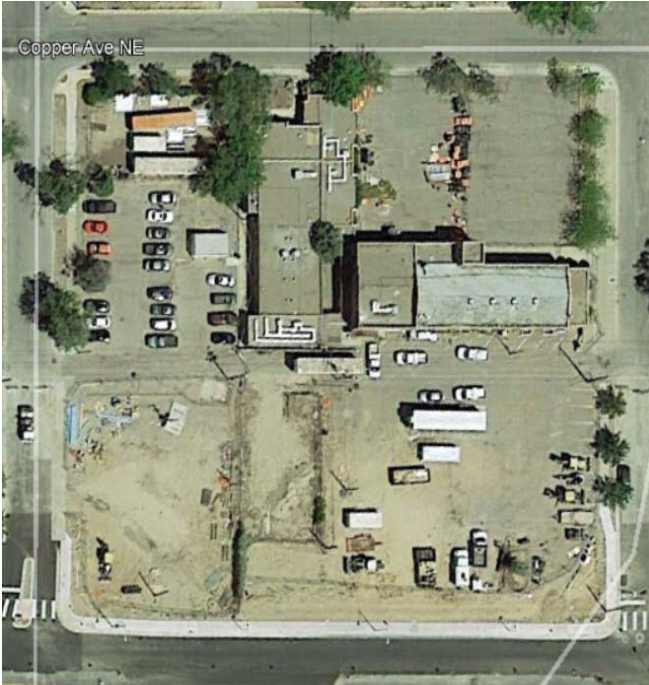




EXHIBIT H – Demolition (6 of 6) - East Block

BEFORE



AFTER



EXHIBIT I – Zoning Map



IDO Zoning Districts

MX-FB-UD, -FX, -ID MIXED USE - FORM BASED DOWNTOWN DISTRICTS	NR-GM NON-RESIDENTIAL - GENERAL MANUFACTURING	PD PLANNED DEVELOPMENT	PC PLANNED COMMUNITY
MX-H MIXED USE - HIGH INTENSITY	NR-LM NON-RESIDENTIAL - LIGHT MANUFACTURING	R-1A, R-1B, R-1C, R-1D RESIDENTIAL SINGLE FAMILY DETACHED	
MX-L MIXED USE - LOW INTENSITY	NR-PO-A CITY-OWNED OR MANAGED PUBLIC PARKS	R-A RURAL AND AGRICULTURAL	
MX-M MIXED USE - MODERATE INTENSITY	NR-PO-B MAJOR PUBLIC OPEN SPACE	R-MH RESIDENTIAL MULTIFAMILY - HIGH DENSITY	
MX-T MIXED USE - TRANSITION	NR-PO-C NON-CITY PARKS OR OPEN SPACE	R-ML RESIDENTIAL MULTIFAMILY - LOW DENSITY	
NR-BP NON-RESIDENTIAL - BUSINESS PARK	NR-PO-D CITY BIOPARK	R-MC MANUFACTURED HOME COMMUNITY	
NR-C NON-RESIDENTIAL - COMMERCIAL	NR-SU SENSITIVE USE	R-T RESIDENTIAL TOWNHOUSE	UNCL NOT CLASSIFIED

A zoning change is not required. The site is governed by an approved Site Plan for Building Permit. The Site Plan for Building Permit was approved in February 2017 through the Environmental Planning Commission (“EPC”) and the Development Review Board (“DRB”) approval is expected in September 2018.



2018

# NOTICE OF VALUE



**TANYA R. GIDDINGS**  
**BERNALILLO COUNTY ASSESSOR**  
 P.O. BOX 27108  
 ALBUQUERQUE, NEW MEXICO 87125  
 (505) 222-3700 www.berncn.gov

PLEASE REVIEW CAREFULLY

**THIS VALUE WILL BE A FACTOR  
 IN DETERMINING YOUR 2018  
 PROPERTY TAX BILL**

Property Listed and Valued as of January 1, 2018

THIS IS THE ONLY NOTICE OF VALUE YOU WILL RECEIVE UNLESS YOU ARE THE OWNER OF PERSONAL PROPERTY OR TAXABLE LIVESTOCK.  
 INSTRUCTIONS FOR PROTESTING AND FILING OF EXEMPTIONS ARE ON THE REVERSE SIDE.  
 FOR ASSISTANCE CALL (505) 222-3700, BETWEEN THE HOURS OF 8:00 AM - 5:00 PM MONDAY- FRIDAY.

Hotel

UPC# 101505716337721702  
 142543\*388\*\*G50\*\*1.595\*\*2/6\*\*\*\*\*AUTO5-DIGIT 87120  
 CEDAR INVESTORS LLC  
 C/O ARGUS DEVELOPMENT COMPANY  
 6300 RIVERSIDE PLAZA LN NW STE 200  
 ALBUQUERQUE NM 87120-2617

**Go paperless next year!**  
 Go to [eNoticesOnline.com](http://eNoticesOnline.com) and  
 register with this code:  
**BER-7JDQYR68**

Mailing Date  
**March 29, 2018**

Protest Deadline Date  
**April 30, 2018**

Tax District  
**A1A**

**REAL PROPERTY:** IF ANY CHANGES HAVE OCCURRED, PLEASE FILL OUT THE INFORMATION ON THE REVERSE SIDE OF THIS FORM AND RETURN IT TO THE BERNALILLO COUNTY ASSESSOR AT THE ABOVE ADDRESS.

IF THERE ARE ANY CHANGES, detach here and return top portion.

**Property Address**

**ALBUQUERQUE NM 87106**

**Property Legal Description**

TR 3 PLAT OF THE HIGHLANDS (BLOCK 3, 4, 5, 6, &  
 21BROWNEWELL & LAIL'S HIGHLAND ADDITION) CONT 1.1744 AC

**2017 PROPERTY VALUE INFORMATION**

FULL VALUE LAND	
AGRICULTURAL LAND	
STRUCTURES	
TOTAL FULL VALUE	
TAXABLE (1/3 FULL VALUE)	
VETERAN EXEMPTION	0
FAMILY EXEMPTION	0
OTHER EXEMPTION	0
NET TAXABLE VALUE	

Previous Years Tax Rate (per thousand):  
 Previous Years Tax:

**2018 PROPERTY VALUE INFORMATION**

FULL VALUE LAND	208,400
AGRICULTURAL LAND	0
STRUCTURES	5,900
TOTAL FULL VALUE	214,300
TAXABLE (1/3 FULL VALUE)	71,426
VETERAN EXEMPTION	0
FAMILY EXEMPTION	0
OTHER EXEMPTION	0
NET TAXABLE VALUE	71,426

\* Estimated tax calculation per NMSA 7-38-20: To estimate taxes based on the previous year's rate, multiply the net taxable value on this notice by the previous year's rate and divide by 1,000. Example: (\$100,000 X 41.074/1,000 = \$4,107.40)

"FULL VALUE" MEANS THE VALUE DETERMINED FOR PROPERTY TAXATION PURPOSES. "TAXABLE VALUE" IS 33 1/3% OF THE "FULL VALUE".  
 "NET TAXABLE VALUE" IS "TAXABLE VALUE" LESS EXEMPTIONS AND IS THE VALUE UPON WHICH TAX IS IMPOSED.

\* DISCLAIMER: The calculation of estimated tax amount may be higher or lower based on the actual tax rate determined in September by the New Mexico Department of Finance and Administration.

**ALWAYS USE THE UNIQUE PARCEL CODE (UPC)# AS REFERENCE:**

UPC# 101505716337721702

CEDAR INVESTORS LLC  
 C/O ARGUS DEVELOPMENT COMPANY  
 6300 RIVERSIDE PLAZA LN NW SUITE 200  
 ALBUQUERQUE NM 87120

ONLINE PROTEST ACCESS CODE: **171459575**

## 2018 NOTICE OF VALUE

CLASS: **NON RES**

TAX DISTRICT: **A1A**

NET TAXABLE VALUES WILL BE ALLOCATED TO THE FOLLOWING AGENCIES:

State, County, Albuquerque, School APS, CNM, UNMH, AMAFCA

**PROTEST DEADLINE: April 30, 2018** Instructions for appealing, filing of exemptions or completing changes to this form are on the reverse side. For assistance call the number listed above, between the hours of 8:00 and 5:00, Monday through Friday.

**COMMENT:** THIS DOCUMENT CONSTITUTES A PROPERTY OWNERS NOTICE OF VALUATION AS REQUIRED UNDER SECTION 7-38-20 OF THE NEW MEXICO PROPERTY TAX CODE. TO QUALIFY FOR A VALUE FREEZE, VETERAN OR HEAD OF FAMILY EXEMPTION, PLEASE READ THE GENERAL INSTRUCTIONS ON REVERSE SIDE.



**EXHIBIT K – Statement of No Tax Issues**

Urban Hospitality NM, LLC  
6300 Riverside Plaza Lane NW, Suite 200  
Albuquerque, NM 87120

August 30, 2018

City of Albuquerque  
600 2<sup>nd</sup> Street NW  
Albuquerque, NM 87106

Re: Tax Statement

To whom it may concern:

Urban Hospitality NM, LLC has no outstanding substantive federal, state, or local tax issues.

Sincerely,

Urban Hospitality NM, LLC

By:



Ben F. Spencer, Manager  
of Urban Hospitality NM, LLC

APPLICATION  
for  
METROPOLITAN REDEVELOPMENT BOND  
Project Approval

Name of Project: Marriott Springhill Suites

Location of Project: 1101 Central Ave SE, Albuquerque, NM 87106

Company Name: Titan Development

Contact Person: Josh Rogers

Address: 6300 Riverside Plaza Lane NW, Suite 200  
Albuquerque, NM 87120

Telephone: 505-998-0163

Email: jrogers@titan-development.com

Bond Counsel: Christopher Pacheco

Address: 6300 Riverside Plaza Lane NW, Suite 200  
Albuquerque, NM 87120

Telephone: 505-998-0163

Bond Amount Requested: \$26,400,000 Fee Submitted: \_\_\_\_\_

FOR STAFF USE

Staff Assigned: \_\_\_\_\_

Case Number: \_\_\_\_\_

Fee Received: \$ \_\_\_\_\_

ADC Hearing Date: \_\_\_\_\_

Council Dates (Tentative): Introduction \_\_\_\_\_ Council Hearing \_\_\_\_\_

Committee \_\_\_\_\_

# **CITY of ALBUQUERQUE**

## **TWENTY-THIRD COUNCIL**

**COUNCIL BILL NO.** \_\_\_\_\_ **ENACTMENT NO.** \_\_\_\_\_

**SPONSORED BY:** \_\_\_\_\_, by request

### **RESOLUTION**

**DECLARING THE INTENT OF THE CITY OF ALBUQUERQUE, NEW MEXICO, SUBJECT TO THE SATISFACTION OF CERTAIN CONDITIONS, TO ISSUE METROPOLITAN REDEVELOPMENT BONDS IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$26,400,000.00 IN CONNECTION WITH THE ACQUISITION, CONSTRUCTION AND EQUIPPING OF THE MARRIOTT SPRINGHILL SUITES PROJECT FOR THE PURPOSE OF INDUCING URBAN HOSPITALITY NM, LLC, OR ITS SUCCESSORS AND ASSIGNS, TO LOCATE THE PROJECT IN THE CITY AND TO DEVELOP THE PROJECT IN THE CITY AS DESCRIBED IN THE PROJECT PLAN.**

**WHEREAS, the City of Albuquerque (the “City”), State of New Mexico (the “State”), is a legally and regularly created, established, organized and existing municipal corporation of the State; and**

**WHEREAS, pursuant to the Metropolitan Redevelopment Code, Chapter 3, Article 60A, New Mexico Statutes Annotated, 1978 Compilation, as amended (the “Code”), the City Council (the “Council”) of the City is authorized to acquire metropolitan redevelopment projects to be located within metropolitan redevelopment areas; and**

**WHEREAS, the City desires to encourage redevelopment, so as to promote industry and develop trade or other economic activity by inducing profit or non profit corporations and commercial or business enterprises, among others, to locate, expand or remain in metropolitan redevelopment areas, to reduce unemployment and to secure and maintain a balanced and stable economy in such areas and to promote public health, welfare, safety, convenience and prosperity; and**

1           WHEREAS, the City has previously designated the area within which the Project  
2 Site (as defined below) and the Project (as defined below) are located as the Sycamore  
3 Metropolitan Redevelopment Area; and

4           WHEREAS, Urban Hospitality NM, LLC, a New Mexico limited liability company  
5 (together with its successors and assigns, the “Company”) has presented to the City a  
6 proposal (the “Project Plan”) whereby, in accordance with the Code, the City will acquire  
7 certain land comprised of 1101 Central Ave. SE, Albuquerque, NM 87106, all within the  
8 City (the “Project Site”), upon which renovation, construction and equipping of the  
9 Project Site for the purpose of providing a multifamily residential project and related  
10 amenities will occur (the “Project”) in accordance with the Code; and

11           WHEREAS, The Project Plan proposes the issuance by the City of its  
12 Metropolitan Redevelopment Bonds (Marriott Springhill Suites Project) Series 2019 (the  
13 “Bonds”) under the Code in an aggregate principal amount not to exceed \$26,400,000.00  
14 to finance all or part of the costs of construction and equipping of the Project and certain  
15 costs in connection with the authorization, issuance and sale of the Bonds; and

16           WHEREAS, the issuance of the Bonds by the City to finance all or a part of the  
17 Project will constitute one of the inducements relied upon by the Company to construct  
18 and equip the Project in the City and

19           WHEREAS, the City desires to indicate its intent, subject to the conditions  
20 provided in Section 6 below, to proceed with the issuance of the Bonds for the financing  
21 of the Project pursuant to the terms of an ordinance (the “Bond Ordinance”) to be  
22 subsequently considered for approval by the Council; and

23           WHEREAS, the Albuquerque Development Commission, which acts as the  
24 Metropolitan Development Commission under the provisions of City Ordinance 12-1985  
25 (the “Commission”) held a public hearing on September 20, 2018 on the Project and the  
26 issuance of the Bonds, at which hearing comments from the public were gathered and  
27 considered by the Commission; and

28           WHEREAS, at the conclusion of the public hearing, the Commission voted to  
29 recommend approval of the Project and the issuance of the Bonds to the Council and  
30 approved the Project Plan; and

31           WHEREAS, the City and the Company understand that the adoption of this



1 resolution shall not obligate the City to issue the Bonds except in full compliance with  
2 the terms of the Bond Ordinance to be adopted by the Council prior to the issuance of  
3 the Bonds and of related bond documents in form satisfactory to the City to be approved  
4 by the Council prior to the issuance of the Bonds.

5 **BE IT RESOLVED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY OF**  
6 **ALBUQUERQUE:**

7 **Section 1. Ratification. All actions (not inconsistent with the provisions hereof)**  
8 **heretofore taken by the Council, the Commission and the officers and officials of the**  
9 **City and the Commission, related to the purposes of this Resolution, are ratified,**  
10 **approved and confirmed.**

11 **Section 2. Project. The Council has been informed that:**

12 **a. The location of the Project is 1101 Central Ave. SE Albuquerque, NM**  
13 **87106 located within the Sycamore Metropolitan Redevelopment Area.**

14 **b. The Project consists of up to approximately 1.3 acres of land together**  
15 **with apartment buildings totaling approximately 92,945 square feet, and related**  
16 **improvements for the purpose of providing hotel space and associated**  
17 **amenities.**

18 **c. The maximum aggregate face amount of the obligations to be issued**  
19 **with respect to the Project is \$26,400,000.00.**

20 **d. The Project conforms to the requirements of the Sycamore**  
21 **Metropolitan Redevelopment Plan and the Code. The Project will remediate**  
22 **blighted conditions and infrastructure, improving the health, safety and welfare**  
23 **of the public and will encourage economic and commercial growth within the**  
24 **area.**

25 **Section 3. Interest on the Bonds not Federally Tax-exempt. The City**  
26 **understands that the Company does not intend that the Bonds be “qualified private**  
27 **activity bonds” as that term is defined in the Internal Revenue Code of 1986, as**  
28 **amended.**

29 **Section 4. Intent to Issue Bonds. In order to promote the local health and**  
30 **general welfare, safety, convenience and prosperity of the inhabitants of the City, it is**  
31 **the Council’s intent to take all necessary and advisable steps to effect the issuance of**

1 the Bonds, in a principal amount not to exceed \$26,400,000.00 in order to defray part or  
2 all of the costs of the construction and equipping of the Project, provided that this  
3 expression of intent is conditioned upon the issuance of the Bonds on or before one  
4 year from the date of the adoption of this Resolution, and further provided that issuance  
5 of the Bonds is subject to the conditions described in Section 6 hereof.

6       **Section 5. No Pecuniary Liability of the City.** The Bonds shall be payable solely  
7 from the revenues of the Project, by the Company, from proceeds of the Bonds and from  
8 investment earning of Bond proceeds, if any. The Bonds shall not constitute a debt or  
9 indebtedness of the City within the meaning of any provision of limitation of the  
10 Constitution or statutes of the State of New Mexico or the Charter of the City. In addition,  
11 if the Bonds are issued, the Company shall indemnify and hold the City harmless from  
12 and against any liability that may be asserted against the City with respect to the City's  
13 ownership of, or leasehold interest in, the Project or the issuance of the Bonds. Nothing  
14 in this Resolution or in any other instrument shall be considered as obligating the City  
15 to any pecuniary liability or as constituting a charge upon the general credit of the City  
16 or against its general revenues or its taxing power, it being understood that no costs  
17 are to be borne by the City and that all costs incurred by the City in connection with the  
18 issuance and sale of the Bonds will be promptly reimbursed by the Company.

19       **Section 6. Issuance of Bonds Conditioned upon Full Review and Approval.** The  
20 issuance of the Bonds and the execution and delivery of any documents to which the  
21 City is a party in connection therewith shall be subject to, and specifically conditioned  
22 upon, a full review of such documents and the approval and authorization by the Council  
23 of the issuance of the Bonds pursuant to the Bond Ordinance following reasonable  
24 public notice of the time, date and place of the Council's public hearing relating to  
25 adoption of the Bond Ordinance. In connection with this Resolution, the Council has  
26 been informed that the Company has expressed its understanding that a failure or  
27 refusal of the Council, however arising, to adopt the Bond Ordinance will have the effect  
28 of voiding any benefits to the Company under the Code.

29       **Section 7. Authorized Actions.** The Mayor and other appropriate City officials are  
30 hereby authorized and empowered to take such steps and to do such things as may be  
31 necessary to achieve the purposes of this Resolution.

1           **Section 8. Severance Clause.** If any section, paragraph, clause or provision of this  
2 resolution shall for any reason be held to be invalid or unenforceable, the invalidity or  
3 unenforceability of such section, paragraph, clause or provision shall not affect any of  
4 the remaining provisions of this Resolution.

5           **Section 9. Headings.** Titles of the sections in this Resolution are included for  
6 convenience only and shall not be construed as modifying the test.

7           **Section 10. Repealer.** All orders and resolutions, or parts thereof, in conflict with  
8 this Resolution are hereby repealed; however, this repealer shall not be construed to  
9 revive any order, resolution or part thereof, heretofore repealed.