## CITY of ALBUQUERQUE TWENTY SECOND COUNCIL

ENACTMENT NO. 0.2017.019 COUNCIL BILL NO. 0-16-19 SPONSORED BY: Trudy E. Jones 1 **ORDINANCE** 2 CREATING A DEPARTMENT OF ASSET MANAGEMENT WITHIN THE CITY OF 3 ALBUQUERQUE. 4 BE IT ORDAINED BY THE COUNCIL, THE GOVERNING BODY OF THE CITY 5 OF ALBUQUERQUE: 6 Section 1. Creating a Department of Asset Management. 7 "§ 2-18-1. FINDINGS. The Council finds: 8 (A) It is the responsibility of City government to provide, to the greatest extent feasible, its employees and the public with buildings and facilities that 9 10 are safe, accessible, and able to withstand daily use and weather events 11 without endangering occupants or significantly disrupting the performance of [<del>Bracketed/Strikethrough Material</del>] - Deletion 12 essential services. Bracketed/Underscored Material] - New 13 City government buildings are vulnerable to weather events, age (B) based decline, and equipment and building system obsolescence. 14 15 (C) The City of Albuquerque may experience moderate to severe city 16 owned facility system failures in the foreseeable future, and increased efforts 17 to reduce these failures should be encouraged and supported. 18 (D) The centralization of the City's Real Property and Facilities 19 Management Divisions into a single department will be effective in creating a 20 system that will minimize facility failures and result in maintenance savings 21 and other efficiencies. Existing Real Property and Facilities Management programs will 22 (E) 23 benefit from the coordination and collaboration created by an Asset 24 Management Department. 25 (F) A new Asset Management Department will elevate the critical importance of unified and standardized management, investment, acquisition 26

and disposition of the City property and facilities portfolio.

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- 1 (G) The creation of this new department will ensure that all processes
  2 related to the acquisition, leasing and disposition of real property and facilities
  3 management follow current industry standards for property management and
  4 energy efficiency.
  - § 2-18-2. CREATION OF ASSET MANAGEMENT DEPARTMENT; DIRECTOR.
- There is hereby created as a department of City government an Asset

  Management Department. The executive and administrative head of the Asset

  Management Department shall be the Director of Asset Management who shall

  be appointed by the Mayor. The Director shall hold office at the pleasure of
- the Mayor and shall be qualified by experience and training in real estate
- 11 finance, investment, property management, and facilities operation and
- management. The Department shall be operational by July 1, 2018.
- § 2-18-3. DUTIES AND RESPONSIBILITIES. In addition to those assigned by the Mayor, the Department of Asset Management shall have the following responsibilities and duties:
  - 1. Centralize and provide all real estate services for the City, including acquisition, disposition, leasing and property management.
    - 2. Implement and maintain an integrated, citywide asset management program to manage data on all City-owned facilities outside of the public right of way in a uniform and consistent manner while maximizing the use and value of each property.
    - 3. Complete and continually update a space utilization study and the development of new space standards for City offices that represent best asset management practices and achieve optimal efficiencies.
    - 4. Develop a citywide space consolidation plan, based on the space utilization study, which optimizes the use of existing City-owned facilities and minimizes need for leased space.
    - 5. Proactively address space consolidation and lease management tasks and negotiate all building leases for the City in order to achieve the best outcomes for the City.
- 31 6. Dispose of all City owned properties that are not being utilized to their maximum potential.
- 7. Prioritize capital investments in City buildings in a proactive manner

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- 1 based on strategic requirements, informed by data and reports generated from
- 2 the asset management program, as opposed to allocating capital reactively to
- 3 deferred maintenance needs.
- 4 8. Structure Citywide programs, processes, and agreements to reduce 5 City energy consumption through energy conservation and renewable energy 6 projects in both owned and leased space.
  - Identify and recommend facility maintenance and capital 9. improvement projects through the Decade Plan to achieve a state of good repair across the City's facility portfolio.
  - 10. Ensure that all building related construction, remodeling and rehabilitation projects are fully permitted and conform to applicable City, State, and Federal codes, ordinances and regulations. All such projects shall be reviewed and approved by the Asset Management, Planning and Municipal Development departments.
  - § 2-18-4. CONSOLIDATION OF ASSET MANAGEMENT PROGRAMS WITHIN THE CITY. The Asset Management Department shall include and consolidate the Real Property and the Facilities & Energy Management Divisions and all similar programs and activities within the Albuquerque Fire Department, Albuquerque Police Department, Cultural Services Department, Family and Community Services Department, Department of Municipal Development, Parks and Recreation Department, Planning Department (excluding those functions related to metropolitan redevelopment) and Transit Department and any other City programs and activities the Mayor deems appropriate.
  - § 2-18-5. STAFFING. At the inception of the Asset Management Department, every effort shall be made to staff the Department with existing personnel and by filling of vacant positions related to asset management in the Cultural Services, Family and Community Services, Fire, Municipal Development, Parks and Recreation, Planning, Police and Transit departments. Thereafter, staff shall be hired and allocated to the Department at the direction of the Mayor subject to appropriation.
  - § 2-18-6. FUNDING. Funding for the Asset Management Department shall come from existing funding for those purposes currently appropriated within the Cultural Services, Family and Community Services, Fire, Municipal

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1	Development, Parks and Recreation, Planning, Police and Transit departments						
2	and from any additional funds allocated by the Council for these purposes.						
3	§ 2-18-7. VEHICLES AND EQUIPMENT. At the inception of the Department						
4	fleet vehicles and equipment for the Asset Management Department shall						
5	come from existing vehicles and equipment allocated for those purposes in						
6	the Cultural Services, Family and Community Services, Fire, Municipal						
7	Development, Parks and Recreation, Planning, Police and Transit						
8	departments.						
9	§ 2-18-8. CAPITAL PROJECTS. The Asset Management Department shall						
10	review and approve capital projects related to City owned buildings to ensure						
11	that such projects conform to City standards.						
12	§ 2-18-9. ENERGY EFFICIENCY AND RENEWABLE ENERGY PROJECTS.						
13	The Asset Management Department shall prioritize all energy efficiency and						
14	renewable energy projects and shall coordinate and assist all City						
15	departments in the creation and management of these projects.						
16	§ 2-18-10. STRUCTURE. The Asset Management Department's property						
17	and facilities management model shall be comprised of four geographically						
18	located service areas each of which will have an experienced real property						
19	manager overseeing the service area. These four service areas include:						
20	(A) Those facilities which make up the Downtown Facilities Area;						
21	(B) Those facilities which make up the Bio Park/Zoo and Aquarium						
22	Facilities Area;						
23	(C) Those facilities which make up the West Outlying Facilities Area;						
24	(D) Those facilities which make up the East Outlying Facilities Area."						
25	Section 2. SEVERABILITY. If any section, paragraph, sentence, clause,						
26	word or phrase of this Ordinance is for any reason held to be invalid or						
27	unenforceable by any court of competent jurisdiction, such decision shall not						
28	affect the validity of the remaining provisions of this Ordinance. The Council						

hereby declares that it would have passed this Ordinance and each section,

paragraph, sentence, clause, word or phrase thereof irrespective of any

provision being declared unconstitutional or otherwise invalid.

	1	Section 3.	COMPILATION. Section	1 of this ordinance shall be			
	2	incorporated in	and made part of the Re	evised Ordinances of Albuquerque, NM,			
	3	1994.					
	4	Section 4.	EFFECTIVE DATE. This	s Ordinance shall take effect five days			
	5	after publication by title and general summary.					
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